



Community Benefit Report

IRS 990 Schedule H Supplemental Information

Fiscal Year 2020

Part V, Section C Supplemental Information for Part V, Section B
Lines 5, 6a, 6b of Part V, Section B

Line 6a.

In 2018, Community Health Network (CHNw) conducted a Community Health Needs Assessment (CHNA). The CHNA was conducted with more than one hospital. It included Community Hospital South, Community Hospital East, Community Hospital North, Community Hospital Anderson, and Community Howard Regional Health.

Line 5 and 6b.

The hospitals took into account input from persons who represent the broader needs of the community served by the hospital facility, including those with special knowledge of or expertise in public health. The CHNA also included organizations other than hospitals.

The four major hospital systems (Ascension/St. Vincent's, Indiana University Health, Franciscan Health, and CHNw), referred to as the Indianapolis Hospital Collaborative, jointly contracted with the University of Evansville and the Indiana University Center for Survey Research (CSR) to design and conduct a broad community survey in 2018.

CHNw worked with The Polis Center (Polis) at Indiana University/Purdue University Indianapolis (IUPUI). Polis builds capacity, creates actionable information, and develops knowledge platforms and place-based solutions that lead to healthier and more resilient communities. Polis CHNA contributors included: Karen Comer, Co-PI, MLA, Director of Collaborative Research and Health Geoinformatics; Jay Colbert, MS, Senior Research Analyst; Kelly Davila, MS, Senior Research Analyst; Stephanie Anair, BS, Research Assistant and John White, BS, Research Assistant

CHNw worked with Indiana University Fairbanks School of Public Health (FSPH). FSPH focuses on research and service in public health and health care systems and conducts high quality program evaluation and applied research on methods for understanding and addressing community health issues. FSPH CHNA contributors included Valerie Yeager, Co-PI, DrPH, Associate Professor, Department of Health Policy and Management, Cynthia Stone, DrPH, RN, Professor, Department of Health Policy and Management, Katy Hilts, MPH, Program Coordinator, IU Center for Health Policy.

The CHNA includes data from SAVI. A program of Polis at IUPUI, SAVI is one of the nation's first and largest community information systems. SAVI empowers nonprofits, governments, and citizens with the community information they need by bringing together numerous data sources to power SAVI tools and research. Communities use this information to plan, secure, and target resources as well as to advocate on the behalf of vulnerable populations.

An online survey of CHNw health providers was conducted in April 2018 to collect CHNw provider perceptions about what populations were at greatest social/health care disadvantage and which community circumstances affecting population health were most urgent. Any clinician that interacts with patients was invited to participate in the provider survey. The survey was designed by Polis and the Fairbanks School of Public Health (FSPH) in partnership with CHNw and implemented using Qualtrics, an online survey service.

Focus groups with community stakeholder organizations were held in all the regions: South region, East region, North region, Anderson region and Howard region. A variety of organizations were included such

as school systems, social service entities, healthcare organizations, state and local governmental departments, law enforcement, churches, public health groups, local businesses, and local economic and health improvement groups.

A focus group with community stakeholder organizations from the South region (Community Hospital South) was conducted by FSPH on April 25, 2018. The following community stakeholder organizations participated:

- Greenwood School Corporation
- City of Greenwood
- Perry Seniors
- Forum Credit Union
- Social of Greenwood
- Greenwood Fire Department (EMS)
- South Indy Quality of Life Plan
- Indianapolis Emergency Medical Services
- SEALS Ambulance Service
- Baxter YMCA
- Meals on Wheels
- Greater Southside Business and Community Alliance
- Perry Township Schools
- Girls Inc. of Johnson County
- American Red Cross of Central Indiana
- Hope for Tomorrow
- United Way of Johnson County
- Purdue Extension
- Immigrant Welcome Center
- Calvary Lutheran Church and School
- Bethany Lutheran Church
- Marion County Public Health Department – Chronic Disease Department.

A focus group with community stakeholder organizations from the East Region (Community Hospital East) was conducted by FSPH on July 9, 2018. The following community stakeholder organizations participated:

- Gennesaret Free Clinics
- Marion County Public Health Department
- Irvington Development Organization
- Irvington Community Schools
- K12 Charter School
- Gene B Glick Company
- Carriage House East
- Resurrection Community Church
- Shadeland Enterprises
- Community Cupboard of Lawrence
- Community Health Network
- Indiana Legal Services, Medical Legal Partnership
- Indy Chamber
- Community Heights Neighborhood Association
- Jane Pauley Community Health Centers

- Mayor's Neighborhood Advocate for Far Eastside
- Liberty Christian High School
- Kemba Credit Union.

Two focus groups with community stakeholder organizations from the North Region (Community Hospital North) were conducted by FSPH on April 17, 2018 and June 18, 2018. The following community stakeholder organizations participated:

- Community Cupboard of Lawrence
- Indianapolis Marion County Public Library (Ft. Benjamin Harrison and East 38th Street Branches)
- Lawrence Township Trustees Office
- Frankton-Lapel Community Schools
- Benjamin Harrison YMCA
- Binford Redevelopment and Growth (BRAG) Neighborhood Association
- Hamilton County EMS
- Fisher's City Council
- Hamilton County Health Department
- Chaucie's Place
- St. Vincent Shepherds Center
- HAND Neighborhood Housing
- Noblesville Chamber of Commerce
- Riverview Health
- Prime Life Enrichment
- Aspire Family
- Hamilton Heights School Corp.
- Hope Family Care Center
- Community Hospital North
- Prevail
- Stone 3 Resources
- IU North hospital
- IU Saxony hospital
- Aspire Indiana
- Ascension/St. Vincent, Carmel and Fishers hospitals
- CICOA (Area Agency Aging)
- Hamilton County Youth Assistance Program
- Indiana Department of Children's Services
- Hamilton County
- Westfield Washington Schools
- Hamilton Southeastern Schools

A focus group with community stakeholder organizations from the Anderson Region (Community Hospital Anderson) was conducted by FSPH on May 17, 2018. The following community stakeholder organizations participated:

- Anderson Impact Center
- Community Health Network Behavioral Health
- Frankton---Lapel Community Schools
- Community Hospital Women and Children Health Services
- East Central Indiana CASA (Court Appointed Special Advocates)

- Jane Pauley Community Health Centers (three in Madison County)
- Christian Center
- Salvation Army
- Liberty Christian High School
- Dove Harbor Residential Housing Program
- Madison County Health Department
- Community Hospital Sexual Assault Center
- Second Harvest Food Bank
- United Way of Madison County
- Operation Love Ministries
- Madison County Sheriff's Office
- Madison County Community Health Center
- Indiana State Legislature--- State Representative

A focus group with community stakeholder organizations from the Howard Region (Community Howard Regional Health) was conducted by FSPH on April 10, 2018. The following community stakeholder organizations participated:

- YMCA
- Kokomo Schools
- Gilead House
- United Way (211)
- Samaritan Caregivers
- Project Access
- Howard County Health Department
- Kokomo City Council
- Mental Health America – Howard County
- Indiana Minority Health Coalition
- Indiana Health Center
- Taylor School Corporation
- Western School Corporation
- Kokomo Rescue
- Kokomo Housing Authority

The summary points of these meetings and corresponding graphs are documented in the CHNA reports at: <https://www.ecommunity.com/community-benefit/archived-reports>
Plus see further information below in Line 11.

**Part V, Section C Supplemental Information for Part V, Section B
Lines 7a, 10 of Part V, Section C**

All CHNA reports are available on Community Health Network's website at:
<https://www.ecommunity.com/community-benefit/archived-reports>
and a paper copy available for public inspection without charge at the hospital facility.

All Implementation Strategies are available on Community Health Network's website at:
<https://www.ecommunity.com/community-benefit/archived-reports>

Part V, Section C Supplemental Information for Part V, Section B
Line 11 of Part V, Section C

The 2018 CHNA reports contain community definition, community demographics and socioeconomic characteristics, process, methods, data sources, and data analysis (primary and secondary).

CHNw collected primary and secondary from many sources identified below.

Primary Data: There were three sources of primary data.

- 1) An online survey of CHNw providers: An online survey of CHNw health providers was conducted in April 2018 to collect CHNw provider perceptions about what populations were at greatest social/medical disadvantage and which community circumstances affecting population health were most urgent. Any clinician that interacts with patients was invited to participate in the provider survey. The survey was designed by POLIS and the Fairbanks School of Public Health (FSPH) in partnership with CHNw and implemented using Qualtrics, an online survey service. 819 providers responded to the survey.
- 2) Community Survey: The four major health systems (Ascension/St. Vincent's, CHNw, Franciscan Alliance and IU Health) jointly contracted with the University of Evansville and the Indiana Center for Survey Research (CSR) to conduct a broad community survey. The survey asked two questions. The first had a box of 21 issues from A. to U. The respondent was asked to "pick five that you think pose the greatest health concern for people who live in your community." The second question had a box of 20 issues from A.- T. The respondent was asked to rate each issue with a 1 for "Not at all important", a 2 for "Not very important for my community", a 3 for "Moderately important for my community", or a 4 for "Very important for my community." As part of their survey efforts, CSR selected random, address-based population samples from each of the five CHNw regions and administered a mail survey to those samples. The results of the survey were delivered to CHNw in July 2018. The survey results were algorithmically weighted by CSR to control for differences in the demographic makeup of the survey participants compared to the total population of each region.
- 3) Focus Groups: The dates of the focus groups and the > 100 attendees are listed in answer 6b above. Focus groups participants were asked to indicate the two most important unmet needs affecting the health of their community and the two most vulnerable populations. At the end of the focus groups, participants were asked to discuss possible solutions to address the unmet needs among the most vulnerable populations.

Secondary Data:

The CHNw Community Dashboard developed by HCI contained the major source of secondary data. The dashboard includes data from the:

- Indiana Hospital Association
- Indiana State Department of Health
- National Cancer Institute
- Centers for Disease Control and Prevention
- Centers for Medicaid and Medicare Services
- National Center for HIV/AIDS, Viral Hepatitis, STD and TB Prevention
- Institute for Health Metrics and Evaluation
- County Health Rankings
- US Census Bureau
- US Department of Agriculture

- Health Resources and Services Administration (HRSA)
- SAVI (program of the POLIS Center)
- American Lung Association
- Annie E. Casey Foundation
- Feeding America - Current Population Survey (CPS), the American Community Survey (ACS), and the Bureau of Labor Statistics (BLS)
- Health Indicators Warehouse (developed by the National Center for Health Statistics)
- Indiana University Center for Health Policy
- SG2, Claritas
- Youth Risk Behavior Surveillance System (YRBSS, published by the Centers for Disease Control)

The secondary data provided data from zip codes, population size, age, race and ethnicity, median household income, poverty levels, unemployment rate, education level, medically underserved areas, federally qualified health center (FQHC) penetration, health insurance coverage rates, discharge rate for ambulatory care sensitive conditions, and transportation availability. Based on review of 700 indicators, the data showed the lowest performing quartile of the CHNw regional counties. Each of the indicators was included in the identification of significant community health needs.

A modified Hanlon method was utilized to form a basic priority rating. It considered 1) the size of the health problem and how many people are affected; 2) the seriousness of the health problem and what are the public and individual impacts of the problem; and 3) the effectiveness of the interventions and whether there are recommended clinical and/or preventative interventions. This analysis led to basic priority rating results scores and health indicator rankings by region. From there potential interventions could be assessed for each region.

The implementation strategies were drafted for each region and describe how the hospitals plan to address the significant community health needs identified (Line 3e). The hospitals reviewed the CHNA findings and applied the following criteria to determine the most appropriate needs for the regions to address:

- The extent to which the hospital has resources and competencies to address the need
- The impact that the hospital could have on the need (i.e. the number of lives the hospital can impact)
- The frequency with which stakeholders identified the needs as a significant priority
- The extent of community support for the hospital to address the issue and potential for partnerships to address the issue.

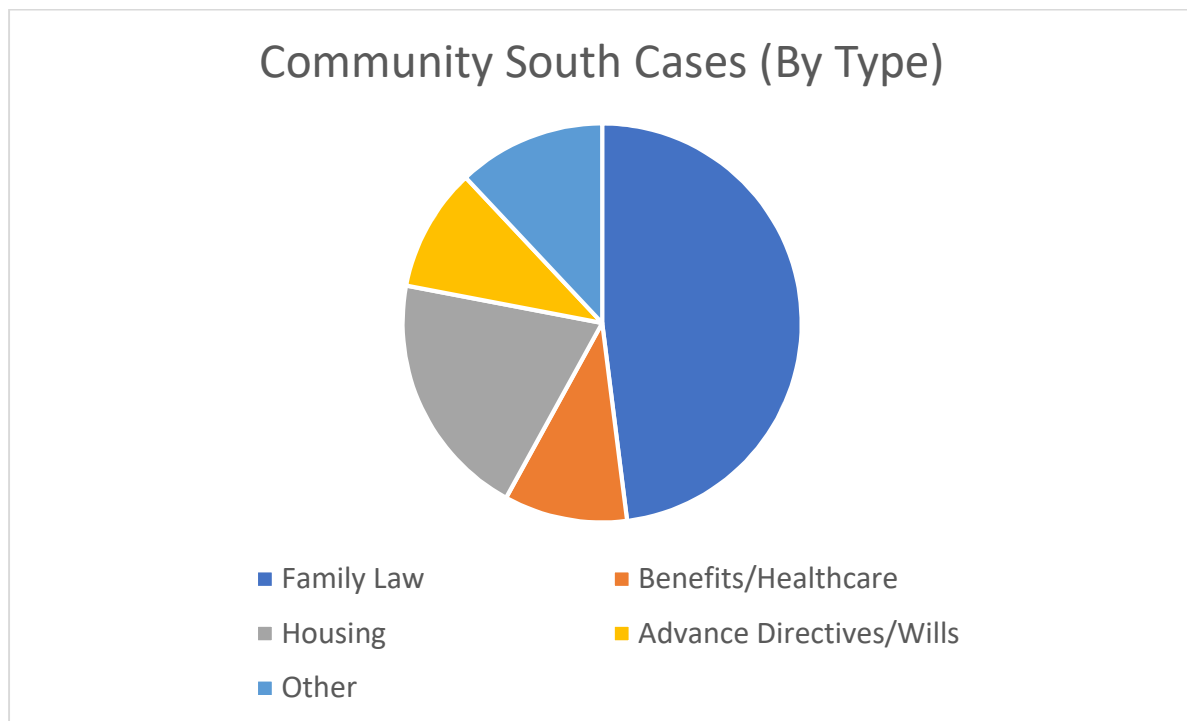
Data taken from the assessment has strongly influenced the hospitals to focus on, and address the identified significant community needs: Access to Care, Food Insecurity/Obesity, Mental Health/Substance Abuse, and Tobacco Use. Additional community needs have been met through other efforts listed below in Community Driven Initiatives. The outlined 2020 contributions demonstrate the progress and commitment to improving the health outcomes of CHNw's communities.

Community Health Needs Assessment Priority: Access to Care

Medical Legal Partnership

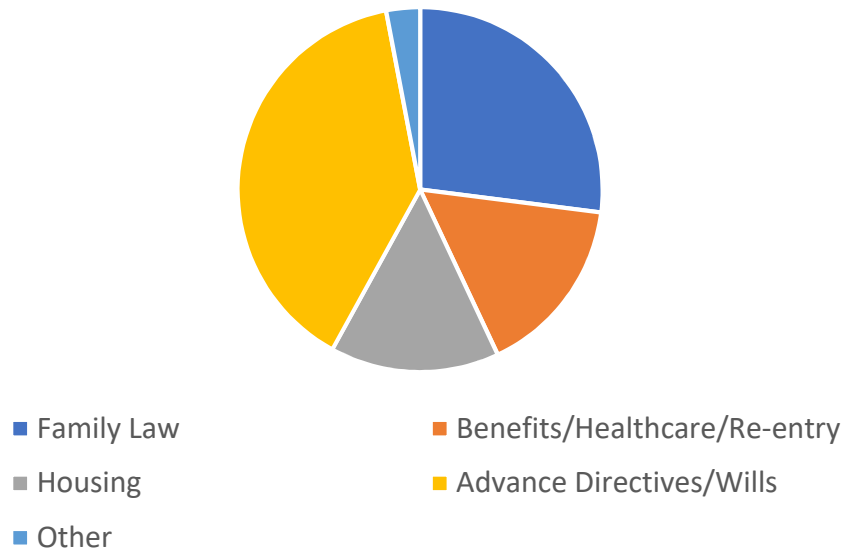
The purpose of a Medical Legal Partnership (MLP) is to improve health outcomes for patients through the provision of legal services that impact social determinants of health. Hospitals often see patients who are suffering from acute and chronic medical conditions caused or aggravated by conditions in patients' homes, issues in the patients' relationships, or patients' lack of income and other resources. Embedding an MLP attorney in the hospital allows the hospital and the MLP to work together as a team to address habitability issues in a patient's home and provide patients with the medical care and legal services they need to become healthy and stay healthy. By way of this partnership, patients have the opportunity to obtain a clean slate for future employment opportunities.

In 2020, the Community Hospital South MLP had 90 total referrals; 58 total intakes were completed. See the chart below on the types of cases that were completed.



In 2020, the Community Hospital East had 380 total referrals; approximately 218 total intakes were completed. See the chart below on the types of cases that were completed.

Community East Cases (By Type)



Faith Health Initiative



CHNw understands the essential role the faith communities play in promoting and sustaining wellbeing. Faith-based organizations improve the quality of life of their members, neighbors and communities by providing spiritual care, a supportive web of resources and impactful wellness ministries.

For this reason, Community Health Network developed the Faith Health Initiative (FHI). This initiative paves the way for a faith-health partnership. Built on respect, this partnership recognizes that both faith communities and high-quality medical treatment play a vital role in restoring health and promoting well-being, and that by working together, we are better able to meet the needs of our communities. In 2020, FHI shifted focus from providing one off services to faith communities to a strategy aimed at training and supporting a network of Faith Community Nurses who can create sustainable engaged health ministries and activities in their respective faith communities. Some of the key accomplishments of 2020 include;

- Purchased curriculum and developed CHNw-based Foundations of FCN course to begin training network RN's for volunteer service within their faith community. (original launch 2020 delayed until 2021 due to COVID)
- Develop **standardized products** and services that support nurse-led health ministries and align with Network strategic goals.
 - Developed 4 Mental Health Series Toolkits; Anxiety 101, Depression Basics, Mindfulness and Suicide Prevention
 - Developed 1 Health Assessment Series Toolkit; Blood Pressure Assessments

- Developed 1 COVID-19 Faith-Based Toolkit to aid congregations in the safe re-opening of faith communities; distributed to 17 faith organizations
- Created a FCN starter-kit for practicing faith-based nurse volunteers

Milk for Healthy Babies

Community Hospital Anderson (CHA) established a human milk program to ensure the best range of options for newborns in our care. Affiliated with The Milk Bank, a nonprofit donor human milk bank located in Indianapolis, Community Hospital Anderson now makes pasteurized human milk available for newborns, primarily to premature infants in the hospital neonatal intensive care units. In 2020, Community Hospital Anderson was able to serve 116 babies 1,374 ounces of donor milk. Community Hospital Anderson serves as a milk depot, a location where breastfeeding mothers can drop off donated milk. A total amount of 7,416.5 ounces was donated to Community Hospital Anderson for the Milk Bank.

Healthcare on the Road



The Howard Region's Community CareMobile outreach service brings care and assistance to the places they are needed most year round—everything from screenings and free flu shots to a cool and comfortable place for breastfeeding moms to care for their infants during a hot summer fair. In 2020 Community Howard pivoted to use the Community CareMobile to help deliver mobile COVID-19 testing to underserved areas in partnership with the Howard County Department of Health. Hospital staff also offered tips on COVID-19 safety and general health information to thousands of attendees at events across Howard County, including the week-long county fair.

Community Howard staff work with area schools to provide students with important information on hygiene and safety. And in 2020, the hospital partnered with the United Way of Howard and Tipton Counties to provide funding for food assistance for children in food insecure families.

Medication Assistance Program

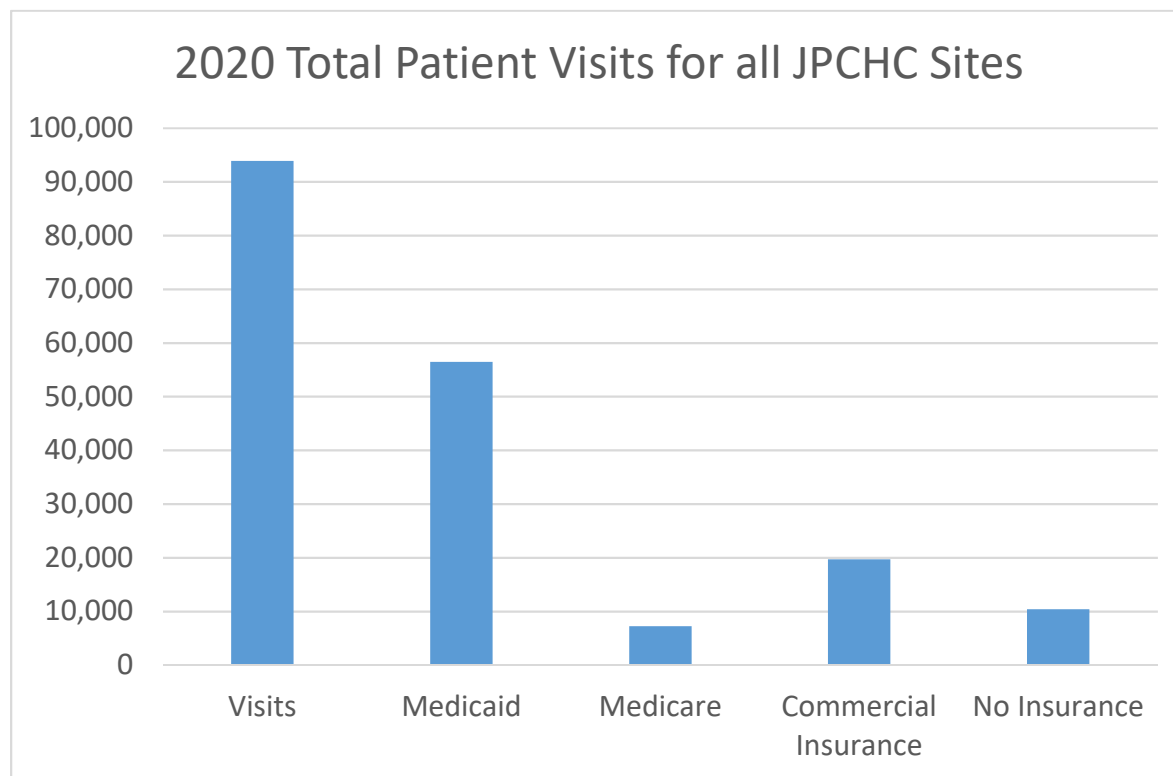
CHNw has a free medication assistance program that helps patients obtain medications for less cost with the goal of preventing medication non-adherence, often referred to as “America’s other drug problem.” The Medication Assistance Program uses various approaches to reduce or eliminate medication costs including obtaining medications for free from pharmaceutical companies, locating and applying grant funding to purchase medications, utilizing low-cost medication programs, providing drug coupons/vouchers, and, when appropriate, working with providers to switch therapy to a less expensive medication or to a medication that has a patient assistance program for which the patient qualifies. In 2020, patients from across all regions were provided more than \$43 million worth of medications through CHNw’s Medication Assistance Program.

Jane Pauley Community Health Center

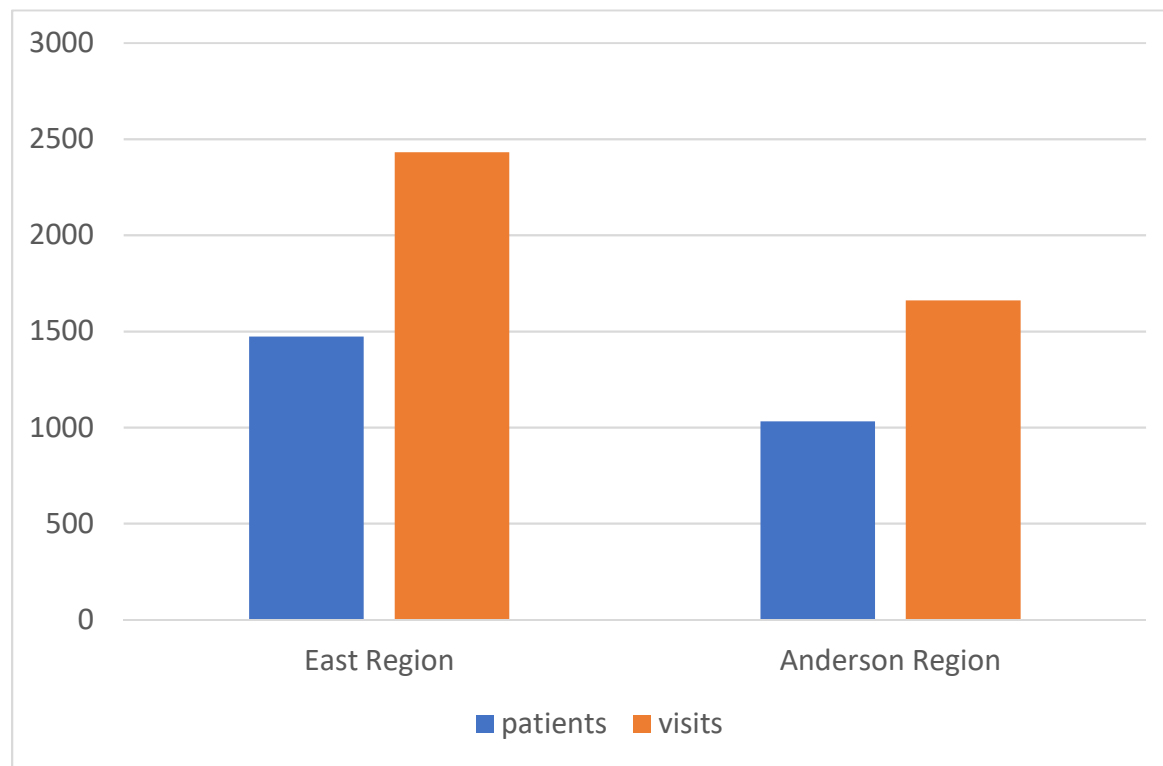
As a Federally Qualified Health Center, The Jane Pauley Community Health Center offers comprehensive healthcare services to the communities served, regardless of insurance status, by providing family medicine, pediatrics, OB/GYN, behavioral health, and dental services. The organization was established in 2009 with generous support from the Metropolitan School District of Warren Township, Community

Health Network, and the Community Health Network Foundation. The organization currently serves patients from 15 sites of care across five Indiana counties.

In 2020, the JPCHC had 93,854 total patient visits and 24,453 individual patients in the North, East, South, and Anderson regions.



The Jane Pauley Community Health Center also provides dental care at two of their clinic sites. In 2020, they provided dental care to 2,505 patients.



School-Based Clinical Care

CHNw's school-based programs cover a wide range of needs for youth across Central Indiana and play a critical role in keeping children healthy in the classroom so they can learn. Onsite nurses address students' needs in the school and after-school setting, helping to ensure consistency in care and less time away from the classroom. These nursing services are primarily offered free of charge to schools thanks to CHNw's ongoing commitment to enhancing health for future generations. Nurses assess health conditions, derive nursing diagnoses, execute a nursing regimen, advocate for health, execute a medical regimen delegated by a physician, teach, administer and evaluate care for students every day.

In addition, for students facing chronic health conditions and ongoing health needs, medications prescribed by physicians are administered by CHNw's school-based nursing staff. Services also include physicals, immunizations, health coaching including blood pressure and cholesterol screening and a variety of additional services helping teachers and faculty addressing everything from allergies to anxiety and bullying.

School-Based Statistics

From everyday scrapes and bruises on the playground to managing chronic illnesses such as asthma and diabetes, CHNw nurses offer support for students at more than 139 schools in 10 school districts, eight charter schools, and one specialty school. Despite challenges faced with the COVID-19 pandemic, their work ensured a 95.25% return to classroom rate for students who came to them for care during the 2020-2021 academic year. Specific services offered to students include:

- Management of injuries requiring first aid
- Management of life-threatening allergies, asthma, diabetes and seizures

- Management of any health concern and referral to appropriate care when needed
- Emergency response to any health-related concern or emergency within the school building

School-Based Clinical Care Academic Year Comparison: Clinic Visit, Return to Class Percentage and Referrals

Academic School Year	2020/2021	2019/2020	2018/2019	2017/2018	2016/2017	2015/2016	2014/2015
Total Visits	560,963	901,630	824,308	825,436	770,405	650,314	507,331
% Return to Class	95.25%	97.04%	97.20%	97.28%	96.63%	96.75%	96.39%

NOTE: in person school reopening varied throughout school district served

Table 2. List of Schools

District	School	Address
Warren	Brookview	1550 N Cumberland Rd. 46229
Warren	Creston MS/IA	10925 E. Prospect St. 46239
Warren	Early Childhood	1401 N. Mitthoeffer Rd. 46229
Warren	Eastridge	10930 E 10th St. 46229
Warren	Grassy Creek	10330 E. Prospect St. 46239
Warren	Hawthorne	8301 E. Rawles Ave. 46219
Warren	Lakeside	9601 E. 21st St. 46229
Warren	Liberty Park	8425 E. Raymond St. 46239
Warren	Lowell	2150 Hunter Rd. 46239
Warren	Pleasant Run	1800 N Franklin Rd. 46219
Warren	Raymond Park MS/IA	8575 E. Raymond St. 46239
Warren	Renaissance	8931 E. 30th St. 46219
Warren	Stonybrook MS/IA	11300 Stonybrook Dr. 46229
Warren	Sunny Heights	11149 Stonybrook Dr. 46229
Warren	Warren Central / Walker Career Center	9500 E. 16th St, 46229

MSD Warren Township Totals		
Greenwood	Greenwood Community High School	615 West Smith Valley Rd. 46143
Greenwood	Greenwood Middle School	1584 Averitt Rd 46143
Greenwood	V.O. Isom Elementary School	50 East Broadway Ave. 46143
Greenwood	Northeast Elementary School	99 Crestview Dr. 46143
Greenwood	Southwest Elementary School	619 West Smith Valley Rd. 46143
Greenwood	Westwood Elementary School	889 Honey Creek Rd. 46143
Franklin	Acton Elementary School	8010 Acton Road 46259
Franklin	Adams Elementary School	7341 E. Stop 11 Rd. 46259
Franklin	Arlington Elementary School	5814 S. Arlington Ave. 46237
Franklin	Bunker Elementary School	6620 Shelbyville Rd. 46237
Franklin	Kitley Elementary School	8735 Indian Creek Rd. 46259
Franklin	South Elementary School	9010 E. Southport Rd. 46239
Franklin	Thompson Crossing Elementary School	7525 E. Thompson Rd. 46239
Franklin	Franklin Township Middle School- East	10440 Indian Creek Rd. 46259
Franklin	Franklin Township Middle School- West	7620 Edgewood Ave. 46239
Franklin	Franklin Central High School	6215 S. Franklin Rd. 46239
Franklin	Freshman Academy	6215 S. Franklin Rd. 46239
Franklin	Wanamaker ELC	4150 S. Bazil Avenue 46239
Clark-Pleasant	Break O Day Elementary School	900 Sawmill Rd. 46184
Clark-Pleasant	Clark Elementary School	5764 East 700 North 46131
Clark-Pleasant	Pleasant Crossing Elementary School	3030 N 125 West 46184
Clark-Pleasant	Whiteland Elementary School	120 Center St. 46184
Clark-Pleasant	Grassy Creek Elementary School	2111 Sheek Rd. 46143
Clark-Pleasant	Clark Pleasant Middle School	1354 E. Worthsville Rd. 46143

Clark-Pleasant	Whiteland Community High School	300 Main St. 46184
Clark-Pleasant	Sawmill Woods Pre-School	700 Sawmill Road, New Whiteland 46184
Beech Grove	Beech Grove High School	5330 Hornet Ave. 46107
Beech Grove	Beech Grove Middle School	1248 Buffalo St. 46107
Beech Grove	South Grove Intermediate School	851 South 9th Av. 46107
Beech Grove	Central Elementary	1000 Main St. 46107
Beech Grove	Hornet Park Elementary	5249 Hornet Ave. 46107
Charter	Christel House Academy South	2717 South East St. 46225
Charter	Christel House Academy West	55 N. Tibbs Ave. 46222
Charter	Irvington Elementary	6705 E. Julian Ave. 46219
Charter	Irvington Middle	6040 E. Pleasant Pkwy South 46219
Charter	Irvington Prep Academy	5751 E. University Ave. 46219
Charter	Paramount School of Excellence	3020 Nowland Ave. 46201
Charter	PLA @ 103	3920 Baker Drive 46236
Charter	PLA Middle School	4352 N. Mitthoefer Road 46235
Cathedral	Cathedral High School	5225 E. 56th Street
Lawrence	Lawrence Advanced Academy	6501 Sunnyside Rd. 46236
Lawrence	Early Learning Center @ AB	11660 Fox Rd. 46236
Lawrence	Early Learning Center @ BP	5249 N. David St. 46236
Lawrence	Early Learning Center @ MC	8510 E. 82nd St. 46256
Lawrence	Early Learning Center @ WR	11845 E. 46th St. 46236
Lawrence	Amy Beverland Elementary	11650 Fox Rd. 46236
Lawrence	Brook Park Elementary	5259 N. David St. 46226
Lawrence	Crestview Elementary School	7600 E. 71st St. 46256
Lawrence	Forest Glen Elementary	6333 Lee Rd. 46236
Lawrence	Harrison Hill Elementary	7510 E. 53rd St. 46226
Lawrence	Indian Creek Elementary	10833 E. 56th St. 46235

Lawrence	Mary Castle Elementary	8502 E. 82nd St. 46256
Lawrence	Oaklondon Elementary	6702 Oaklondon Rd. 46236
Lawrence	Skiles Test Elementary	7001 Johnson Rd. 46220
Lawrence	Sunnyside Elementary	6345 Sunnyside Rd. 46236
Lawrence	Winding Ridge Elementary	11825 E. 46th St. 46236
Lawrence	Belzer Middle School	7555 E. 46226
Lawrence	Fall Creek Valley Middle School	9701 E/ 63rd St. 46226
Lawrence	Lawrence Central High School	7300 E. 56th St. 46226
Lawrence	Lawrence North High School	78020 N. Hague Rd. 46256
Lawrence	McKenzie Career Center	7250 E. 75th St. 46256
Decatur	Liberty Early Elementary	4640 Santa Fe Drive 46221
Decatur	Stephen Decatur Elementary	3425 South Foltz St. 46221
Decatur	Valley Mills Elementary	5101 South High School Rd 46221
Decatur	West Newton Elementary	7529 Mooresville Rd 46183
Decatur	Blue Academy	5650 Mann Rd 46221
Decatur	Gold Academy	5650 Mann Rd 46221
Decatur	Decatur Middle School	5108 South High School Rd 46221
Decatur	Decatur Central High School	5251 Kentucky Ave 46221
Decatur	Decatur Township School of Excellence	5106 South High School Rd. Ste. B 46221
Perry	Abraham Lincoln Elementary	5241 Brehob Road 46217
Perry	Clinton Young Elementary	5740 McFarland Rd. 46227
Perry	Douglas MacArthur Elementary	454 E. Stop 11 Road 46217
Perry	Douglas MacArthur Kindergarten	454 E. Stop 11 Rd. 46227
Perry	Glenns Valley Elementary	8239 Morgantown Rd. 46217
Perry	Homecroft Elementary	1551 Southview Rd. 46227
Perry	Homecroft Kindergarten	1551 Southview Rd. 46227
Perry	Jeremiah Gray-Edison Elementary	5225 Gray Rd. 46237

Perry	Jeremiah Gray-Edison Kindergarten	5225 Gray Rd. 46237
Perry	Mary Bryan Elementary	4335 E. Stop 11 Rd. 46237
Perry	Rosa Parks-Edison Elementary	7525 Wellingshire Blvd. 46217
Perry	Rosa Parks-Edison Kindergarten	7525 Wellingshire Blvd. 46217
Perry	Southport Elementary	61 E. Anniston Drive 46227
Perry	William Henry Burkhardt Elementary	5701 Brill Road 46227
Perry	Winchester Village Elementary	1900 E. Stop 12 Road 46217
Perry	Perry Township Pre-School	6548 Orinoco Avenue 46227
Perry	Perry Township 6th Grade Academy	202 W. Meridian School Road 46217
Perry	Perry Meridian Middle School	202 W. Meridian School Road 46217
Perry	Perry Meridian High School	401 W. Meridian School Road 46217
Perry	Southport 6th Grade Academy	5715 S. Keystone Ave 46227
Perry	Southport Middle School	5715 S. Keystone Ave 46227
Perry	Southport High School	971 E. Banta Road 46227
HSE	Brooks School Elem	12451 Brooks School Road 46037
HSE	Cumberland Road Elem	13535 Cumberland Road 46038
HSE	Durbin Elem	18000 Durbin Road 46060
HSE	Fall Creek Elem	12131 Olio Road 46037
HSE	Fall Creek Intermediate	12011 Olio Road 46037
HSE	Fall Creek Jr. High	12001 Olio Road 46027
HSE	Fishers Elem	11442 Lantern Road 46038
HSE	Fishers Jr High	13258 Cumberland Road 46038
HSE	Fishers HS	13000 Promise Road 46038
HSE	Geist Elem	14051 E. 104th Street 46040
HSE	Harrison Parkway Elem	14135 Harrison Parkway 46038
HSE	Hoosier Road Elem	11300 E. 121st Street 46037
HSE	HSE Intermediate/Jr. High	12278 N. Cyntheanne Road 46037

HSE	HSE HS	13910 E. 126th Street 46037
HSE	Lantern Road Elem	10595 Lantern Road 46037
HSE	New Britton Elem	8860 E 131st Street 46038
HSE	Riverside Intermediate	11014 Eller Road 46038
HSE	Riverside Jr. High	10910 Eller Road 46038
HSE	Sand Creek Elem	11420 E. 131st Street 46038
HSE	Sand Creek Intermediate	11550 E. 131st Street 46038
HSE	Southeastern Elem	12500 Cyntheanne Road 46037
HSE	Thorpe Creek Elem	14642 E. 126th Street 46037
Noblesville	East Middle School	1625 Field Drive 46060
Noblesville	Hazel Dell Elem	3025 Westfield Road 46062
Noblesville	Noblesville HS	18111 Cumberland Road 46060
Noblesville	Hinkle Creek Elem	595 South Harbour Drive 46062
Noblesville	Noble Crossing Elem	5670 Noble Crossing Parkway 46062
Noblesville	North Elem	440 N. 10th Street 46060
Noblesville	Promise Road Elem	14975 Promise Road 46060
Noblesville	Stony Creek Elem	1350 Greenfield Pike 46060
Noblesville	West Middle School	19900 Hague Road 46062
Noblesville	White River Elem	19000 Cumberland Road 46060
Total Schools for 2020-2021		139

Community has implemented an asthma initiative in school-based clinic setting to address pediatric asthma. Interventions include training teachers in signs of asthma, so students are sent to the clinic earlier aiding in a successful return to classroom compared to an emergency room visit. The education and distribution include a visual aid that reinforces early warning signs and daily practices to maintain health. Additionally, students are referred to free asthma education classes. The class trains individuals about asthma and managing their disease including the use of an asthma spacer and provides spacers to students who cannot afford one.

Center of Hope

Since 1998, the Center of Hope at CHNw has been dedicated to caring for victims of violence, abuse or neglect, especially sexual assault and interpersonal violence. The Center of Hope welcomes all victims of violence regardless of gender, sexual orientation, race, religion, origin or disability. Services are available

24/7 including weekends/holidays. Victims can be seen by a forensic nurse examiner (FNE) and receive any of the following depending on the victim's unique situation:

- Medical care
- Forensic nursing exam
- Prophylactic medications for sexually transmitted diseases and pregnancy (as appropriate)
- Injury identification and documentation
- Assistance with emergency shelter placement
- Forensic specimen collection (as appropriate)
- Crisis intervention services
- Follow-up medical care post initial exam/visit
- Safety planning
- Referrals for community-based resources such as counseling and support groups

WellFund

The WellFund exists to help patients navigate healthcare coverage options, including initial enrollment and ongoing maintenance of coverage. Patients have direct access to WellFund Patient Advocates during pre-service, admission and post-discharge for questions and determining which plan best meets their needs. In 2020, WellFund Patient Advocates assisted 19,585 individuals with enrollment assistance. The WellFund Patient Advocates are available to meet with patients in person or over the phone to help with enrollment in one of the below programs:

- ✓ Medicaid
- ✓ Medicare
- ✓ Hoosier Healthwise
- ✓ Healthy Indiana Plan

- ✓ Disability
- ✓ Social Security
- ✓ COBRA
- ✓ Marketplace

The WellFund Activity 2020	
Activity	Total
BABYGRAM	3,811
COBRA	13
HIP	4,396
HPE	8,183
MEDICAID	1,802
Insurance Coverage Found	929
Medicaid Secondary to Medicare	265
Recertification	108
Social Security Insurance	78
Activity Total	19,585

Covering Kids and Families of Indiana (CKF-IN)

In 2020, CHNw supported Covering Kids and Families of Indiana and the work that they do. The CKF lead agencies employed nearly 100 navigators who offered free assistance to Hoosiers who enrolled in Medicaid or Marketplace health insurance. 44 individuals completed pre-certification training to become a navigator and 177 individuals received continuing education as an existing navigator.

CKF lead agencies assisted over 23,000 consumers, and CKF partner organizations assisted over 15,000 consumers. CKF lead agencies and partner organizations submitted 17,126 applications for health coverage in 2020. Of the applications, 44% were for the Healthy Indiana Plan (Medicaid), 19% Presumptive Eligibility, 21% Hoosier Healthwise, and 8% for recertifications.

CKF broke a record with the most attendees at what has become the annual Indiana School Health Network Conference. In 2010, CKF held the first conference with approximately 100 participants. In 2020, the conference was offered virtually and had an attendance of 1,167 professionals from 15 states.

2020 marked the 2nd year the State of Coverage Policy Summit was hosted by CKF. The event was held virtually with over 200 in attendance. The Summit focuses on recent legislation, key public policies and emerging issues impacting the health coverage environment.

Community Health Needs Assessment Priority: Food Insecurity/Obesity

Food Access

Access to affordable, fresh and healthy whole foods is a challenge for many people that live in Central Indiana. In Indiana, 13.6% of families are food insecure with the national average being 12.3%. In Marion County, 196,000 people are classified as food insecure, of which 44,320 (22%) are children.

Through various partnerships, CHNw seeks to connect low-income families and individuals to fresh, Indiana-grown food that provides real sustenance for themselves and their communities.

The Community Cupboard of Lawrence

In 2016, the Lawrence Township Hunger Coalition transitioned The Cupboard of Lawrence Township to the CHNw. The Cupboard is a client-choice food pantry that helps relieve the strain of food insecurity and is open Wednesdays from 10 a.m. to 4 p.m. and Fridays from 10 a.m. to 4 p.m. The Cupboard continues to assist residents of Lawrence Township of Indianapolis, specifically in the area codes of 46216, 46220, 46226, 46235, 46236, 46249, 46250, and 46256. In 2020, the Cupboard served 21,096 households with over 9,050 pounds of fresh produce provided to clients. Due to the pandemic, in-person shopping was eliminated, and the Cupboard moved to a drive-thru procedure to minimize exposure and move clients through efficiently and safely. In addition to the fresh produce and food items, the Cupboard also received over 67,630lbs. of product donated by CVS.

With an awareness of this great need, Community Health Network partners with Gleaners Food Bank of Indiana, Midwest Food Bank, CVS Pharmacy, St. Albans Episcopal Church, Castleton United Methodist Church and Meijer to support the Cupboard by providing produce, over-the-counter medicines, and various toiletries to our clients. CHNw has also established partnerships with Harrison Hills Elementary School and Monarch Beverage who help serve our clients and ensure that they have access to fresh produce. Furthermore, organizations and businesses volunteer at the Cupboard, and Purdue Extension assists with keeping CHNw aware of recent USDA updates along with providing innovative food options and ideas for the clients.

In-person cooking classes were put on hold in March of 2020, but Cupboard clients continued to receive nutrition information and recipes through a monthly newsletter provided to the shoppers.

BRAG (Binford Redevelopment and Growth) Farmer's Market

CHNw continued its support of the BRAG Farmer's Market in 2020. Some of the other programs, also supported by CHNw at the farmer's market, included:

- **Supplemental Nutrition Assistance Program (SNAP):** Helped get more farm-direct produce into the hands of our low-income neighbors. Formerly known as the Food Stamp Program, SNAP benefits are distributed through the Hoosier Works Card, which is used like a debit card. This helps our community members leverage food resources.
- **Fresh Bucks:** Doubling food stamp program for fresh fruits, vegetables and herbs (including edible starter plants).
- **WIC:** Women, Infants and Children healthy food program
- **Donations to The Cupboard at Lawrence**
- **Community Hospital North Education Booth**

In 2020, \$1,094 SNAP dollars were used at the BRAG Farmer's Market with an additional \$866 Fresh Bucks being provided to those SNAP recipients shopping at the market.

The Chin Training Garden

This is a demonstration garden that CHNw started on the property of The Falam Christian Church of Indianapolis. It is a partnership between Purdue Extension and three Chin Churches. There are 23 garden beds and the goal is to demonstrate and teach best growing practices in the Central Indiana climate. It is growing a combination of ethnically preferred vegetables and standard American vegetables that the Chin have added to their diet.

In 2020, the Chin Training Garden achieved the following:

- **Fruit Tree Pruning Workshop for the Chin Speaker-** Arborist Jerome Dillbridge presented a thorough workshop on the proper pruning of fruit trees with the help of a Chin interpreter. The workshop included hands-on practice with many of the fruit trees located at the site of the garden. 25 people in attendance.



- Fruit Tree Pruning Workshop for the English speaker- Arborist Jerome Dillbridge presented a thorough workshop on the proper pruning of fruit trees. This workshop included hands-on practice with many of the fruit trees located on the site of the garden. The host site was very pleased to have so many of their trees properly pruned. 22 people in attendance (we had more registered, but COVID was starting to arrive in the United States, so there was some drop off in registrations).
- Seed Starting. We hosted a hands-on workshop for the Chin Gardeners on starting seeds. With Urban Farmer, Amy Matthews leading the workshop with 6 Master Gardeners assisting, the attendees learned about the importance of starting some plants inside for successful growth in Central Indiana. We started key ethnic vegetables like Sam tok, Bitter melon, Red Chilies. This workshop was well attended with 26 participants.

- 23 garden beds were planted with vegetables and fruits selected by the Chin Gardeners. Sam tok, bitter melon, red chilies, kubacha pumpkins, long green beans, regular green beans, tomatoes, cherry tomatoes, cucumbers, raspberries, and sunflowers were all planted. The 23 garden beds yielded over 765lbs. of produce. The produce was shared with the volunteers of the garden as well as low-income families. Due to pandemic restrictions the gardener managers used heavy equipment in place of the usual large team of volunteers.
- Smaller, social distanced garden training sessions were held on the following topics: Using structures, natural pest management, irrigation, summer fruit pruning and harvesting.

Community Farm – Anderson

Community Farm has shown tremendous growth and success since its first growing season in 2018. Thanks in part to a grant from the Bee Cause and Whole Kids Foundation, a beehive was installed on the grounds. Since 2018, over 6,000 pounds of produce has been harvested. Donations are given to Community Hospital Anderson Dietary Department and neighboring organizations.

YMCA Partnership for Food Insecurity

Baxter & Benjamin Harrison YMCA

In 2020, Community Health Network continued it's partnership with the local YMCAs. Due to the pandemic many existing programs and services were forced to be put on hold or to be held virtually. Some of the programs that Community Health Network helps to support that address food insecurity and obesity prevention include;

- Lunch & Learns: Educational programs geared to providing older active adults tools and information to improve healthy living. Topics include; healthy sleep, stroke prevention & detection, heart healthy nutrition and managing cholesterol and blood pressure
- Senior Meal Program: weekend meal bags are provided to qualifying low-income seniors who receive weekday meals through Meals on Wheels or other weekday only meal programs.

- Freedom 5K to provide physical activity for individuals and families (*held virtually during 2020*)

Jump IN for Kids

Jump IN is a community-wide effort to empower kids in Central Indiana to live healthier lives. Our children and their families deserve to live in healthy environments with real opportunities to make smart choices to eat healthy, play healthy and live healthy.

The mission is to create healthy places, neighborhoods, and communities where families have real opportunities to make healthy choices that promote their health, vitality and well-being, including access to affordable, healthy food and meaningful opportunities to play and be active.

Jump IN for Healthy Kids began working with MSD of Lawrence Township as part of the Jump Right UP school wellness effort in 2017. Jump Right UP leverages the CDC's Whole School, Whole Child, and Whole Community (WSCC) model, and supports schools connecting the dots between their school wellness policies and the ten segments of the WSSC model. While six of the ten segments focus on Nutrition and Physical activity, one of them specifically focuses on improving employee wellness. In 2019, the school district decided to leverage their Employee Wellness Champions to begin to incorporate a school building focus on student wellness too.

Due to this coordination, the CHNw staff that supports employee wellness for the school district began working with Jump Right UP staff, to create an objective for the Employees Wellness Champions that would help meet this component of the WSSC model. Because of this collaboration, the majority of Employee Wellness Champions stated that they saw an overall culture of health grow within their individual school buildings.

In collaboration with the CHNw staff, Jump Right UP assisted Employee Wellness Champions in:

- Promoting the new EAP program
- Decreasing unhealthy snacks offered
- Increasing physical activity opportunities for both students and staff

Seven school buildings felt that they had made great strides on increasing physical activity opportunities for their school community. Eight schools felt that they had started the more challenging process of decreasing unhealthy snacks. Nine schools stated that they had started promoting the EAP program.

Outpatient CHE OB/GYN Food Insecurity Assistance Program

Community East OB noticed an ongoing trend, that many prenatal patients were experiencing food insecurity. To address this issue, CHNw provides Grab and Go Bags (feeds a family of four for three to four days) to expectant and new mothers when the mother identifies as being food insecure.

Along with the Grab and Go Bag, the provider gives the mother a food script referral to the Community Cupboard of Lawrence for 90 days. The mother may obtain a follow-up food script from the provider for an additional 90 days. During this time, the provider may also inquire as to those social determinants of health that impact the mother be able to obtain adequate food and may provide additional resources to help mitigate the issue. In addition to the Grab & Go Bag, eligible patients are also provided enrollment assistance for SNAP & WIC.

FOOD SCRIPT

#0015

Take this referral to the Community Cupboard of Lawrence to receive access to food for 3 months.

Physician/APP/NP/RN/MA Name		Patient Name	
Resident Zip Code	Start Date	Expiration Date	# in Household
Physician/APP/NP/RN/MA Signature		Date	



Community Cupboard of Lawrence
7101 Pendleton Pike | 317.964.0801
Wednesday: 10 am – 4 pm, 6 – 8 pm | Friday: 10 am – 4 pm

REACH Grant

CHNw is partnering with the Marion County Public Health Department serving as a sub-recipient of the Racial and Ethnic Approaches to Community Health (REACH) Grant from the Centers for Disease Control (CDC). REACH is a national program administered by the CDC under the Division of Nutrition, Physical Activity, and Obesity (DNPAO) designed to reduce racial and ethnic health disparities. The focus of the five-year grant in Marion County is around reducing chronic disease by addressing these five areas: Food Systems, Food Service Guidelines, Community Clinical Linkages, Physical Activity, and Breastfeeding in African American/Black Communities.

Two examples of ways the REACH Grant has continued to address these disparities in 2020:

- Continued the Produce Prescription nutrition incentive program where high-risk participants from Community Health Network's REACH Clinic (Resources to Evaluate and Advance Community Health located at 2920 N. Arlington Ave, Suite B, Indianapolis, IN 46218) received vouchers that were redeemable for fresh produce at local retail locations for attending free chronic disease focused nutrition education classes. The Ambulatory Dietitian team at CHNw delivered these classes virtually.
- Partnered with 8 local food pantries to provide guidance and technical assistance on implementing aligned policy, systems and environmental changes around healthy nutrition standards/guidelines, nutrition nudges, and food procurement. This also included providing ongoing support to incorporate complementary nutrition services for clients like food demonstration, virtual and in person cooking classes, nutrition classes, etc. and alternative ways to source food during the COVID-19 pandemic.

TURN Festival

CHNw partners with the Paramount Schools of Excellence in supporting urban farming, growing healthy foods, and living a healthy lifestyle. The TURN Festival (Transforming Urban Neighborhoods) is a one-day educational event at the Paramount School of Excellence on the Eastside of Indianapolis. Held on the grounds of the school's 5.5 acres, the festival is a natural outgrowth of the work being done at the school in urban farming, ecology, green initiatives and community outreach. The day includes workshops, demonstrations, information booths, a children's area, and food vendors. Also, sessions on urban homesteading, farming, food preservation, healthy cooking, and lifestyle habits are available. Community Health Network volunteers support the event by passing out health information to attendees and CHNw

staff provide blood pressure screenings throughout the day. Due to the COVID-19 pandemic the TURN Festival was postponed during 2020. The event will resume in July 2021.

Touchpoint

CHNw supports the needs of seniors through nutrition with the Senior Meal Voucher Program, made possible through collaboration with Community Health Network Foundation and CICOA Aging and In-Home Solutions. This program aims to expand the availability of healthy meal options for seniors, while also providing opportunities for social engagement through the free membership program.

Meal recipients must be 60 and older, or the spouse of an enrollee. Up to four meal vouchers are available each month. Recipients may redeem meal vouchers for breakfast, lunch or dinner at any of CHNw's hospital cafeterias, and designated menus are designed by a registered dietitian to ensure a nutritionally balanced meal for seniors. Participants choose from a variety of healthy balanced meals, prepared for them.

Participants are additionally encouraged to participate in a variety of Touchpoint Connections Senior Education Programs. Programs encourage lifelong learning, reduce social isolation, and bring familiarity to health care services and community partners. Previous topics have included Heart Healthy Eating, Alzheimer's Disease education and support, Medicare Basics, Advanced Care Planning Conversations, Estate Planning Wills and Trusts, Immunizations and Vaccines as you Age, Improving your Balance, and more.

Participants are also encouraged to attend the Annual "A Fair to Remember", which showcases Community Health Network services and community partners, while providing health education by Community Physician Network providers. In addition, participants can take part in various health screenings and vaccinations, enjoy a brunch and full lunch, and end the afternoon with an inspirational speaker. The program provided 11,769 meals to seniors in 2020.

Community Health Needs Assessment Priority: Mental Health/Substance Use Disorder

Have Hope

With an aspirational goal of achieving a zero percent suicide incident rate among Community Behavioral Health patients by 2024, Community Health Network's Zero Suicide initiative aims to save Community patient lives specifically through early intervention and prevention, the construction of a robust crisis network, and the utilization of innovative mental health diagnostics and treatment protocols. The strategy brings crisis, telemedicine and intensive care coordination services to the patients of more than 600 primary care physicians and 7 emergency departments located throughout Central Indiana, representing both Community facilities and partner organizations where Community provides behavioral health services.

As part of the effort to combat suicide among youth, CHNw provides mental health and substance abuse services to students in more than 150 schools including Indianapolis Public Schools and the Metropolitan School Districts of Lawrence and Warren townships in Marion County. Community's HaveHope.com continues to be an important online suicide prevention resource for teenagers, parents and educators.

Taking the Fight Against Drug Addiction to a New Level

The Comprehensive Addiction Recovery Center was created by Community Health Network and Eskenazi

Health and funded by a \$500,000 grant from the state of Indiana. The two behavioral health providers are working together to coordinate a comprehensive addiction recovery network.

The network coordinates care for Hoosiers battling drug addiction and partners with local providers to offer the full spectrum of substance use care including assessments, inpatient, outpatient and medication-assisted treatment, peer support services, recovery residences, job training and workforce readiness services, and family support services.

Mobile Injection Clinic

When the COVID-19 pandemic first hit, most of the nation went to virtual care delivery methods or significantly reduced the number of clients coming into outpatient care for face-to face service delivery. A great deal of the clients served with serious and persistent mental illness require biweekly or monthly psychiatric injections. Often times these same patients also require assistance with transportation to and from these appointments. Transportation resources were severely disrupted during the initial part of the public health emergency and stay at home orders, so we began seeking solutions to ensure these clients were still able to get their psychiatric injections in a COVID-19 safe manner.

This led to the development of the Mobile Injection Clinic, which uses an ambulance and is staffed by an EMT, a case manager, and a registered nurse. The ambulance provided a sterile, easily cleanable environment for injections to be administered. The case manager ensured social determinants of health needs were being met and the registered nurse administered the injection and assessed for overall health of the client. This team communicated regularly with the care team for continuity of care purposes.

The Mobile Injection Clinic allowed Community Behavioral Health to ensure every client was still able to receive their psychiatric injection regardless of whether they had symptoms of COVID-19 or were COVID-19 positive, while protecting clients and staff. It also allowed us to serve our highest risk clients in their home to protect against the spread of COVID-19 while ensuring they had the medication necessary to remain stable in the community and out of the hospital. Here is one story of how this program helped a patient that otherwise would not have received the medication and care needed: We had a gentleman with Parkinson's and other health concerns that needed his monthly injection but was unable to drive or find independent transportation because of barriers in place due to the COVID-19 pandemic. Having an RN and a life skill clinician go to his house monthly to give the injection not only helped his mental health remain stable but allowed a team to assess other needs and keep him connected and referred to other in-home services.

Growth in Providers

The Behavioral Health Product Line has a total of 1,351 caregivers, an increase of 18% from 2019.

Community Health Network has 47 providers specialized in Medication Assisted Treatment. These MAT providers are spread throughout the Network including, Women's, Primary Care, Behavioral Care and acute care, to best serve the population in need.

Behavioral Health Academy

In the Spring of 2020, 27 Masters of Social Work Students graduated from the Behavioral Health Academy™. In the Fall of 2020, 30 students were selected for participation in the 2020/21 Academy. For their practicum placements, the students were matched with Community Health Network (CHNw) and

with our new Academy partner, Sandra Eskenazi Mental Health Center.

Recognizing the success and importance of the Academy, the State of Indiana entered into contract with CHNw to expand the Behavioral Health Academy to include two additional behavioral health providers outside of Central Indiana. Parkview Health and Oaklawn Psychiatric Center were selected to work with CHNw and Indiana University School of Social Work for the 2021/22 Academy year expansion.

The Behavioral Health Academy creates significant benefits for Community Behavioral Health, students, and IUSSW and UIndy as education partners. As an employer, Community Health Network has a steady supply of high-caliber talent trained in Community Behavioral Health specific behavioral health practices, resulting in decreased orientation costs and time to productivity for new hires. The students participating in the Behavioral Health Academy receive specialized training in evidence-based practices, an opportunity to interview for employment upon graduation, a financial incentive to defray the cost of their education, and the opportunity to become dually licensed as a licensed clinical social worker (LCSW) and a licensed clinical addiction counselor (LCAC). IUSSW and UIndy can leverage the Behavioral Health Academy as a unique opportunity to attract top-tier students. The schools also benefit from close collaboration with industry experts to align curriculum with industry best practices. By filling the workforce gap, additional opportunities will be available to address the critical need for substance use disorder treatment services.

Clients and Services

As Community seeks to meet the needs of the community regarding substance abuse, we are working to increase the number of providers who can provide treatment for substance use disorder and co-occurring disorders. While the number of clients receiving care for substance use disorder increased from 2018 to 2020, the number of services in 2019 and 2020 were lower than originally anticipated because of the COVID-19 pandemic and the reduction of services provided in a group setting.

Discrete Clients Receiving Services	Total
2018	2,484
2019	2,479
2020	3,755

Number of Services	Total
2018	49,036
2019	43,861
2020	44,961

Feedback-Informed Treatment

Feedback-Informed Treatment (FIT) is a method of engagement used during targeted clinical contacts which enables caregivers to deliver Feedback Informed Treatment. The approach is used for evaluating and improving the quality and effectiveness of behavioral health service and works with existing approaches to therapy. Two measures within the FIT are the Outcome Rating Scale (ORS) and the Session

Rating Scale (SRS). The ORS, which a client completes at the start of a session, asks about their wellbeing. The SRS, which is filled out at the end, asks about the therapist's performance. For instance, one item asks if the client felt heard, understood and respected during the session. Another asks if they worked on or talked about what they wanted to.

FIT is a care approach that is about empowering the client and increasing the client's voice. FIT involves routinely and most importantly formally soliciting feedback from clients about the process of therapy, working relationship with the therapist and overall wellbeing.

Research has demonstrated numerous benefits to receiving ongoing formal feedback from clients. FIT has been shown to:

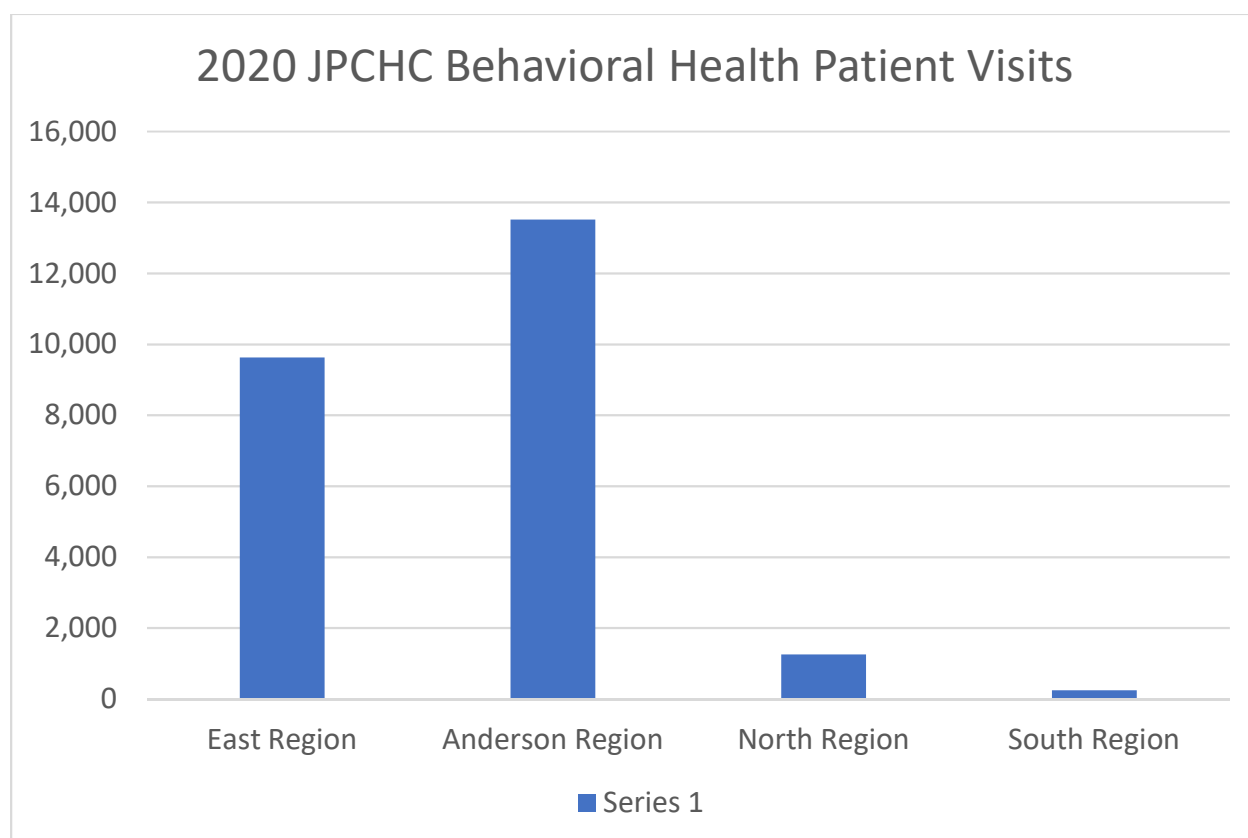
- Double the rate of reliable and clinically significant client change
- Enhance client wellbeing and overall outcomes
- Increase engagement and decrease dropout rates by as much as 50%
- Reduce the course of treatment

FIT		
	9+ Score (0-10)	
Session Experience Scores	2019 Baseline	2020
Felt cared for, heard and respected	84%	89.25%
Worked on the right things	81%	86.18%
Worked on what I want to change in my life	80%	84.05%
	% Positive Impact	
Outcome Rating Scale Scores by Diagnosis	2019 Baseline	2020
Adjustment Disorder	56.0%	54.13%
Anxiety Disorder	66.9%	54.32%
Bipolar Disorder	63.3%	52.54%
Depressive Disorder	70.6%	56.59%
Developmental Disability	25.0%	30.00%
Disruptive/Impulse-Control/Conduct Disorder	70.8%	47.41%
Personality Disorder	57.1%	59.18%
Psychotic Disorder	61.9%	45.60%
Substance Use Disorder	65.1%	54.05%
Grand Total	67.4%	53.43%

Jane Pauley Community Health Center

The Jane Pauley Community Health Center is a Federally Qualified Health Center offering high quality,

affordable healthcare including behavioral health services in four of CHNw's five regions. In 2019, the Center provided 24,651 behavioral health patient visits an increase of 6% over 2019.



Drug Take Back Events

Unwanted and expired medicine may be a risk to human health and the environment if disposed of improperly. Wastewater treatment plants and septic systems are not designed to deal with pharmaceutical waste. Many medicines pass through the systems and are released into streams, lakes, and groundwater. The best way to reduce the impact of pharmaceutical waste on the environment is to dispose of medicine properly. State and local law enforcement agencies have established drug disposal programs (often called “take-back” programs) to facilitate the collection and destruction of unused, unwanted, or expired medications. These programs help get outdated or unused medications off household shelves and out of the reach of children and teenagers. In 2020 over 1,557 lbs of medications were collected at 5 events throughout the community. These events were hosted in the Fall and flu shots were also provided on-site at several locations.

Medication collected by location:

- CHE: 25 lbs
- CHN: 200 lbs
- CHS: 206 lbs
- CHA: 240 lbs
- CHRH: 886 lbs!!!

Community Health Needs Assessment Priority: Tobacco Use

Baby and Me Tobacco Free Program – Community Hospital East

The Baby and Me, Tobacco Free Program is evidence-based, and it has measurable positive outcomes by providing tobacco cessation education/services to pregnant and postpartum women. The proven program protocols utilize the American Congress of Obstetricians and Gynecologists (ACOG) “5 As” counseling approach, as established in the Clinical Practice Guidelines for Treating Tobacco Use and Dependence, Public Health Service Guidelines (updated 2008).

The Indiana State Department of Health’s Baby and Me Tobacco Free Program in coordination with CHNW has served 260 women since its inception, serving 88 women in 2020. All participants are educated on risks, cravings, and triggers during Session 1. The portal data shows 74% of women enrolled, successfully screened below a 3 on the CO-monitor during prenatal sessions (qualifying them as smoke-free and allowing them to remain in the program).

Table 1. Community Hospital East’s Recent BM/TFP Outcomes/Impact

Year	Patient’s (pts.) Enrolled	Partners (part.) Enrolled	Births >37wks (projected measure 90%)	Births >5lb5oz (projected measure 90%)	#Educated to smoking risks on pregnancy, fetus & newborn	#Educated about 2nd & 3rd hand smoke risk factors	#Educated to ways to handle cravings & other smokers	Number of encounters with clients and partners	Number of \$25 vouchers given
2020	88	1	63 (90%)	67 (95.7%)	88 pts. & 1 part.	88 pts. & 1 part.	88 pts. & 1 part.	226	67
2019	82	6	36 (81%)	35 (79.5%)	82 pts. & 6 part.	82 pts. & 6 part.	82 pts. & 6 part.	113	70

Table 2. Community Hospital Anderson’s Recent BM/TFP Outcomes/Impact

Year	Patient’s (pts.) Enrolled	Partners (part.) Enrolled	Births >37wks (projected measure 90%)	Births >5lb5oz (projected measure 90%)	#Educated to smoking risks on pregnancy, fetus & newborn	#Educated about 2nd & 3rd hand smoke risk factors	#Educated to ways to handle cravings & other smokers	Number of encounters with clients and partners	Number of \$25 vouchers given
2020	81	15	24 (100%)	24 (95.8%)	81 pts. & 15 part.	81 pts. & 15 part.	81 pts. & 15 part.	453	336
2019	163	38	41 (3<) (92.9%)	41 (2<) (95.2%)	163 pts. & 38 part.	163 pts. & 38 part.	163 pts. & 38 part.	668	282
2018	124	37	30 (98.1%)	30 (100%)	124 pts. & 37 part.	124 pts. & 37 part.	124 pts. & 37 part.	504	214
2017	133	37	35 (100%)	35 (100%)	133 pts. & 37 part.	133 pt. & 37 part.	133 pt. & 37 part.	481	277

Alliance for a Healthier Indiana



We support our communities in many ways, including by advocating on behalf of better health. That's why Community Health Network's president and CEO, Bryan Mills, has joined with a number of partners from healthcare and the business community—including the Indiana Hospital Association, the Indiana State Medical Association and the Indiana Chamber of Commerce—to create a new organization known as the Alliance for a Healthier Indiana. Others participating include IU Health, Indiana University School of Medicine, Ascension, Anthem, Tobacco-Free Kids, American Cancer Society, and the Fairbanks School of Public Health (IUPUI).

The Alliance's goals are to continue educating the public and lawmakers, grow grassroots engagement around the state, increase local support, raise awareness of Indiana's poor health rankings and share ideas about ways everyone can work together to improve Hoosier health. In 2020, America's Health Rankings moved Indiana to 41st out of the 50 states in tobacco use.

Due to the high prevalence of tobacco use among Hoosiers, tobacco cessation became the first focus of the Alliance for a Healthier Indiana along with a coalition of more than 200 leading Indiana organizations, called Raise It for Health. The advocacy efforts aimed to persuade state legislators to increase the cigarette tax because research shows doing so is very effective in encouraging smokers to quit and preventing young people from starting smoking.

In 2019, US Sen. Todd Young (IN) co-introduced a congressional bill – the Tobacco to 21 Act. The Alliance supported this bill and was invited to join a press conference being held by Sen. Young at Carmel High School to discuss the Act. The bill was passed in late 2019 and went into effect on July 1, 2020 effectively raising the legal sale age from 18 to 21 for all tobacco products.

Nurse-Family Partnership (NFP)

Goodwill of Central & Southern Indiana implemented the Nurse-Family Partnership (NFP), a nurse home-visiting program serving low-income mothers and babies. The goals listed in the agreement between CHNw and Goodwill of Central & Southern Indiana are:

1. Serve 25 low-income vulnerable mothers and new babies in the East Region
2. Assist in accessing prenatal care and wraparound services to improve health outcomes of the mother and child, and set them on a road to self-sufficiency
3. Lower infant deaths
4. Decrease pre-term births
5. Reduce rates of child maltreatment
6. Document metrics/milestones of baby via behavioral health methods
7. Nutrition training during well-baby check-up
8. Increase breastfeeding rates
9. Reduce smoking during pregnancy

There were 67 babies born while in the program in 2020. Clients enrolled in NFP at an average of 9 weeks gestation.

Measurement	Number/ Percentage	Associated Program Goal
Number of clients served	124	1
Average week clients started attending prenatal visits	9	2
Referrals to other services	141	2
Number of infant deaths	0	3
Babies born at a healthy birthweight	98%	3
Number of babies born full term	97.7%	4
Referrals to DCS	0	5
ASQ screens indicating a referral is needed	0	6
Breastfeeding initiation	94%	8
Smoking cessation rates	100%	9

Referral Source	2020	Total Referrals 2011-2020
COMMUNITY HEALTH NETWORK TOTAL	2	3
COMMUNITY HOSPITAL WOMEN'S CLINIC TOTAL	32	32
COMMUNITY HOSPITAL WOMEN'S HEALTH TOTAL	30	30
COMMUNITY- FAMILY MEDICINE TOTAL		1
COMMUNITY-EAST TOTAL	80	225
COMMUNITY-EAST OBGYN TOTAL	14	18
COMMUNITY-EAST WASHINGTON STREET OBGYN TOTAL	67	140
COMMUNITY-FAMILY MEDICINE TOTAL		4
COMMUNITY-FAMILY MEDICINE E 10TH TOTAL		19
COMMUNITY-FAMILY MEDICINE SPEEDWAY TOTAL		1
COMMUNITY-HOWARD OB/GYN TOTAL	65	114
COMMUNITY-JANE PAULEY ANDERSON TOTAL		4
COMMUNITY-JANE PAULEY SHADELAND TOTAL	8	118
COMMUNITY-NORTH TOTAL	11	66
COMMUNITY-OBGYN CARE TOTAL		93
COMMUNITY-OBGYN CARE OF NOBLESVILLE TOTAL		1
COMMUNITY-PHYSICIAN NETWORK MUNCIE TOTAL	5	7
COMMUNITY-SOUTH FAMILY MEDICINE CENTER TOTAL		1
COMMUNITY-SOUTH OBGYN TOTAL		18

COMMUNITY-WOMEN'S HEALTH CHN TOTAL		1
JANE PAULEY COMMUNITY HEALTH CENTER TOTAL	62	135
SECONDARY REFERRALS TOTAL	25	57
GRAND TOTAL	401	1088

Community Health Needs Assessment Priority: Community Driven Initiatives

Community Connections

Community Connections is a program to help community members find free and reduced-cost social services. It's a free search tool to connect seekers with social services offered by verified social care organizations and non-profits. The search tool uses zip codes to best be able to find resources in close proximity of the users home. The tool has up-to-date information about location and eligibility for local food pantries, transportation services, health care, housing and other social service programs. Since the launch of Community Connections in Q3 2020, over 3,240 users have conducted 11,396 searches using the platform.

Partnership for Healthier Hamilton County

St. Vincent Health, Riverview Health, IU Health and CHNw are the hospitals that make up The Partnership for Healthier Hamilton County (PHHC). This partnership is an outgrowth of the 2015 CHNA conducted by the aforementioned institutions. The PHHC coalition meets quarterly and the agenda by the subcommittees that focus on:

- Access to Care
- Food/Nutrition/Physical Activity
- Mental Health/Behavioral Health/Suicide Prevention/Substance Abuse
- Tobacco Prevention and Cessation

Partnership for a Healthier Johnson County (PHJC)

Partnership for a Healthier Johnson County is a collaboration with Johnson Memorial Health, Franciscan Health and other community stakeholders that support the following:

- Access to Care
- Behavioral Health
- Maternal and Child Health
- Nicotine Cessation/Tobacco
 - **Young Lungs** (1st Grade)
 - **Smokebusters** (3rd Grade)
 - **CATCH My Breath** (5th and 6th Grade)
 - **Middle School/High School/Vocational**
- Wellness

Healthy Southside Initiative

Healthy Southside Initiative is a collaboration with Community and Franciscan Health that supports essential community outreach to promote optimal health and wellness. There are four focus areas that include:

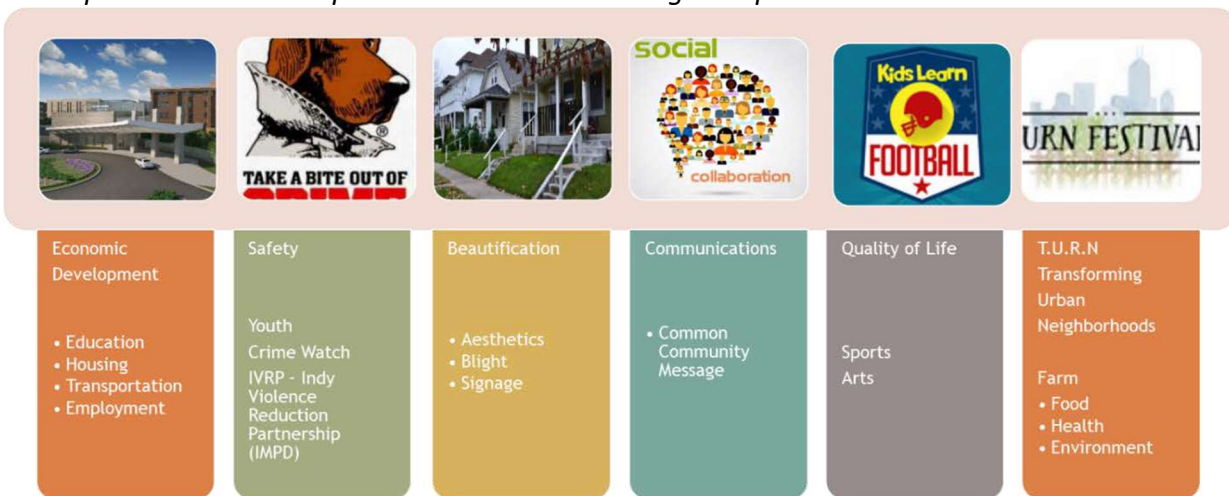
- Access to Care
- Mental/Behavioral Health
- Cultural Competency
- Physical Activity and Nutrition

Eastside Redevelopment Project

Convened by Community Hospital East, the Indianapolis East Redevelopment Committee (IERC) serves as a collaborative platform for addressing quality of life issues on the Eastside of Indianapolis. The organization got its start when Emerson Avenue needed repaving from I-70 to 21st Street, and the city looked for community involvement to get the project off the ground. Area partners— Community Hospital East, Warren Township Schools, Raytheon, Finish Line, Caito Foods, Indy Chamber, Marriott East and Far Eastside Neighborhood Association— came together, but soon found a greater common interest beyond paving a road: revitalization on the Eastside of Indy.

Today, a foundational initiative of the IERC has been the Emerson Corridor Strategy. This strategy has identified major employers in the area. The IERC has used this information to expand the reach and grow the numbers of businesses and organizations in the community that are participating. The IERC meets a few times a year and consists of the following committees that help facilitate community engagement and economic discussions at those meetings:

Indianapolis East Redevelopment Committee Working Groups



Binford Redevelopment and Growth (North Region)

Binford Redevelopment and Growth, Inc. (BRAG), founded in 2005 by a group of concerned neighbors, is a non-profit neighborhood organization located in the northeast corner of Indianapolis covering 43 neighborhoods. BRAG addresses economic and quality-of-life issues facing residents and businesses.

Serve 360°



In 2011, Serve360° was created as a program to open opportunities for Community caregivers to live out the Network's mission through volunteerism. Since then, Serve360° has continued to grow and its volunteers have continued to make lasting impacts on the communities they support every year.

While Serve360° opportunities are available to all Community caregivers, Community's leaders are held accountable as servant leaders, as they are required to complete a minimum of three hours of volunteer services each year. From volunteering with cancer patients at Little Red Door to reading with kids after school through United Ways' ReadUP program, Serve360°'s purpose is to give back to the people and neighborhoods that gave birth to the network and continue to support it. Serve360° works to provide local nonprofits with the necessary volunteer hours to help keep expenses low, so they can focus their resources on programs that can improve the outcomes for our patients and the communities we are all working to serve.

In 2020, Community Health Network caregivers donated:

- 2,929 volunteer hours
- 782 unique volunteers providing services
- Provided services to 23 local nonprofit organizations in Central Indiana

B.A.B.E Store



In partnership with the Marion County Public Health Department, Beds and Britches, Etc. (B.A.B.E.) of Indianapolis, Community Health Network opened our first store in 2015 on the eastside of Indianapolis to promote responsible parenting by offering incentives to expectant parents. By encouraging accountability and improving self-esteem, the program provides goods and services that new parents need to nurture healthy babies and toddlers, and

foster skills to help the family through life. Parents earn coupons with a Marion County Public Health Department estimated value of \$5 each, which are redeemable at the B.A.B.E Store. Coupons are now distributed at all East Region OB and Pediatric offices, also at the Jane Pauley Community Health Center at 21st & Shadeland, Family Medicine Center on 10th street and at the Community Hospital North Women's Center.

In 2020, The B.A.B.E. store served 369 women and collected 2,588 coupons throughout the year. CHNw staff volunteer at the store.



Circle Up INDY

Our mission makes clear why we do what we do at CHNw- we are all about reaching out, opening the doors to health care and serving others...even when we're away from work, and far beyond the patient care we provide. Community Hospital East continues to be the title sponsor for Circle Up Indy's Peace Festival. CHNw's Serve360° volunteers staff what is considered "the cornerstone of the event", the Community Hospital Healthcare Zone. CHNw's nurses, physicians, and dozens of volunteers provide attendees with free mental and physical health screenings, free youth sports physicals, health and wellness information, as well as free gifts. Circle Up Indy was cancelled in 2020 due to the COVID-19 pandemic but will resume again in 2021.

Coats of Caring

Annually, Community Hospital Anderson's Coats of Caring event offers over 1,000 new or gently worn coats and new hats and gloves to Madison County residents, thanks to the caring hearts at Community Hospital Anderson and supporters in the community. Since 2001, 22,000 coats, hats and gloves have been given away.

Rock Steady Boxing

In 2016 Community Hospital Anderson established a Rock Steady Boxing program in Madison County. Rock Steady Boxing is a gym that is dedicated to helping patients with Parkinson's disease fight their symptoms with non-contact boxing drills. Exercises are designed to help with strength and balance. Since 2016, 150 boxers have benefited from the program, with 53 people participating in 2020.

Bike Rodeo – Anderson

Community Hospital Anderson Foundation provides bicycle helmets for the youth in Madison County at the annual Bike Rodeo event. Each child must go through a bicycle safety lesson before they are fitted for the helmet, and then a volunteer works with them one-on-one to help ensure the helmet fits them appropriately. Since 2013, they have given away approximately 100 bike helmets every year. Due to

restrictions in place, the Bike Rodeo was postponed for 2020.

University of Indianapolis Partnership

Inter-professional Practice

Community Health Network's PT & Rehab staff at our PT & Rehab – UIndy Clinic did the following work on behalf of our partnership with UIndy in 2020.

1. Post Rehab Exercise Program (PREP): 50 hours
2. Undergrad ATC Student Internships; time spent orienting and directing students 250 hours x 2 students= 500 hours
3. Future Health Professional Panel (Discussions on job market, interviewing, resumes) : 2 hours virtual
4. Participate in DPT School Interviews: 5 hours
5. PTA Mentorship program: Provided 2-3 hours of observation/25 students (approximately 63-75 hours)
6. 2 Clinical Classroom Integration Committee Meetings: 5 hours
7. PT 2 Lectures + grading practical exams (paid): 20 hours

Below is information pertaining to the UIndy therapy students we hosted (across various 'therapy' sites throughout the Network), as they did formal clinical-education rotations in 2020:

Full time clinicals:

PT – 36

PTA- 0

OT Level 1- 25

OT Level 2- 13

OT DCE- 7

Project SEARCH Program – A Stepping Stone to Employment

Project SEARCH Indiana is a high school-to-work transition program targeted for students whose main goal is competitive employment. Supported by a collaborative effort with the Indiana Family and Social Services Administration's Office of Vocational Rehabilitation, the Indiana University Indiana Institute on Disability and Community, Easter Seals Crossroads and Lawrence, Warren, Washington, and IPS school systems. Over the years, Community Health Network has hired over 32 disability students from the Project SEARCH program.



Community Hospital Internship Program for Students (C.H.I.P.S.)

It is with great pleasure we, Community Hospital South in a collaborative effort with the State of Indiana, Family and Social Services Agency/Office of Vocational Rehabilitation, Easter Seals Crossroads, and Perry Township Schools announce our new program for disability high school students. This program, Community Hospital Internship Program for Students (C.H.I.P.S), is a comprehensive one-semester community and work base learning program designed to give the high school students with disabilities

the opportunity to access meaningful employment, and career planning activities to facilitate the seamless transition from high school to employment or post-secondary training. The primary objective is to prepare students to be as work ready as possible upon exit from high school.

Community Hospital Graduate Medical Education programs (GME)

Community Health Network is an independent sponsoring organization for graduate medical education under the ACGME. Graduate medical education represents the post-medical school education and clinical service training of physicians. Currently, Community sponsors two family medicine programs, East and South; a psychiatry residency training program; a hospitalist fellowship program; a podiatry residency program, has approval from the ACGME to start an addiction medicine fellowship training program and a sports medicine fellowship. a, Community anticipates starting a knee fellowship with Shelbourne Knee Clinic.

Community Hospital East Family Medicine Residency Program

Community Health Network's East Family Medicine Residency has been training residents for more than 40 years. Community Hospital East Family Medicine Residency Program trains physicians to practice in both the hospital and the office, doing full spectrum family medical care including OB. The office practice has been certified as a Patient Centered Medical Home and has served the East side of Indianapolis for many years.

Since the program began, more than 250 graduates have completed training. Ten residents are trained per year, with special tracks in underserved medicine and obstetrics. Many graduates remain in the network or region(s).

The core program faculty consists of full-time and part-time family physicians (allopathic and osteopathic), and behavioral faculty. Obstetrician-gynecologists, pediatricians, clinical pharmacists, social workers, pharmacists, office practice manager, residency coordinator, and nurse practitioners are also part of our educational faculty. Volunteer family physicians from the community, subspecialist physicians and clinical instructors in other fields round out the faculty. Community Health Network cares for many underserved patients in its offices and hospitals—and at the shared site with Jane Pauley Community Health Center. Through this track we seek to develop family physicians who specialize in the advocacy and care of underserved populations.

The South Osteopathic Family Medicine Program

While each of Community Health Network's programs are accredited under the Accreditation Council for Graduate Medical Education (ACGME) and accepts trainees from allopathic and osteopathic training; the South program has a specific mission to educate family physicians in the care of patients from an osteopathic perspective, including the application of osteopathic manipulation and holistic care as treatments. The ambulatory practice consists of core physician faculty and behavioral faculty, pharmacists, nurses, nutritionists, social workers and staff. The office practice and rotations at Community Hospital South provide an education in continuity of care across the spectrum of family medicine and procedural training. The program has initial approval by the ACGME and a program of osteopathic excellence.

Psychiatry Residency Program

The psychiatry residency program, which started training residents in 2016, and will graduate its first class in June 2020. Four trainees each year training in a community-based setting, in collaboration with Gallahue Mental Health Center, which is the area's leading provider of behavioral health services. Community Hospital North Behavioral Health Pavilion serves as the site for multiple rotations, including emergency medicine, neurology, consultation liaison psychiatry, inpatient psychiatry, inpatient geriatric psychiatry, inpatient child and adolescent psychiatry, and emergency psychiatry.

The Behavioral Health Pavilion is a full-service, 122-bed inpatient behavioral health hospital and has nine units for training residents. In addition, residents will train at East, NDI and Fairbanks. The inpatient experiences focus on the thorough evaluation and stabilization of an acute episode with follow-up care arranged in the community.

Podiatry Residency Program

Community podiatry residents are provided a diverse education in all aspects of podiatric medicine including advanced wound care, sports medicine, surgery, inpatient care and private office management. Residents can expect an abundance of first-hand surgical experience including forefoot procedures, trauma, and reconstructive rear foot and ankle cases. Currently, residents cover five hospitals and seven surgery centers in our expanding health network, as well as two additional rural suburban hospitals, by a network of podiatry educators. All residents are given the opportunity to participate in research, and there is ample opportunity for publication. The program has been approved to take three residents per year.

Hospitalist Fellowship Program

The program at Community Hospital South started four years ago and is a one-year training program which allows graduates of internal medicine or family medicine programs to train to work in adult hospitalist and intensive care settings.

Post Graduate Year 1 Pharmacy Residency

The pharmacy residency program at Community Health Network started 19 years ago. It is a one-year training program which allows pharmacists to grow as competent and confident practitioners of pharmaceutical care in multiple patient care environments, equipped to meet the challenges of current and future pharmacy practice. They will be accountable for achieving optimal drug therapy outcomes as members of the healthcare team. These pharmacists will develop classroom teaching and direct patient education skills which will be applied to educating health care professionals, patients and pharmacy students on drug-related topics. These pharmacists will also demonstrate professional maturity by following a personal philosophy of practice, monitoring their own performance and exhibiting a commitment to the profession.

Post Graduate Year 2 Ambulatory Care Residency

PGY2 pharmacy residency programs build on Doctor of Pharmacy (Pharm.D.) education and PGY1 pharmacy residency programs to contribute to the development of clinical pharmacists in specialized areas of practice. PGY2 residencies provide residents with opportunities to function independently as practitioners by conceptualizing and integrating accumulated experience and knowledge and incorporating both into the provision of patient care or other advanced practice settings. Residents who successfully complete an accredited PGY2 pharmacy residency are prepared for advanced patient care, academic, or other specialized positions, along with board certification.

The PGY2 Residency in Ambulatory Care is a 12-month program offered by Community Health Network. Residents will continue to build upon the knowledge and skills obtained during their PGY1 year. Primary clinical responsibilities will be focused in outpatient primary care clinics throughout the network. This program will prepare the graduate for the role of an ambulatory care pharmacist and/or an adjunct faculty member in ambulatory care.

Post Graduate Year 2 Pharmacotherapy Residency

Pharmacists completing a 1-year PGY2 Pharmacotherapy residency with Community Health Network and Butler University College of Pharmacy and Health Sciences will continue to build upon knowledge and skills gained during their PGY1 year. Primary clinical responsibilities will be focused with the family medicine residency program (inpatient service and primary care clinic) at Community Hospital East as well as academic responsibilities at Butler University with an appointment as Adjunct Assistant Professor of Pharmacy Practice.

Upon completion of the PGY2 Pharmacotherapy residency the graduate will be prepared to serve as a board-certified pharmacotherapy specialist in an inpatient or ambulatory environment. The graduate will also be prepared to qualify for a clinical or non-tenure track faculty appointment in a college of pharmacy.

Post Graduate Year 2 Behavioral Care Residency

Pharmacists completing a 1-year PGY2 behavioral care residency with Community Health Network and Butler University College of Pharmacy and Health Sciences will continue to build upon knowledge and skills gained during their PGY1 year. Primary clinical responsibilities will be focused with the behavioral care pavilion at Community Hospital North as well as academic responsibilities at Butler University with an appointment as Adjunct Assistant Professor of Pharmacy Practice.

Upon completion of the PGY2 behavioral care residency the graduate will be prepared to serve as a board-certified psychopharmacology specialist in an inpatient or ambulatory care environment. The graduate will also be prepared to qualify for a clinical or non-tenure track faculty appointment in a college of pharmacy.

Medical Assistant (MA) Fellowship Program

The MA Fellowship Program was created with the help of Community Health Network Foundation in late 2010. CHNw experienced many open MA positions while having trouble filling those positions with highly qualified staff. The MA Fellowship Program began as a pipeline strategy to recruit and retain highly skilled in MAs and continues to support the continued demand for qualified MAs.

CHNw has affiliation agreements with five colleges within the Indianapolis and Anderson region. Community Health Network is the only network within the Indianapolis region that has a full program to support MA externs within our ambulatory sites with additional clinical orientation and EMR training.

The MA Fellowship Program is an advanced externship of a total of 250 hours of clinical and clerical experience. Each MA Fellowship class is approximately 8 to 10 weeks long. For this unpaid position, students are required to work a minimum of 32 hours per week to meet the hour requirements by the deadline date. Community's MA Fellowship Program provides two clinical site rotations. CHNw is the only network that offers two site rotations for MA student externs. Students are placed in a primary care setting and a specialty care setting for approximately 3 to 3½ weeks each. Student region and area of interest are considered when scheduling student placement. Students are provided with a week of clinical orientation as well as two days of Epic Training and Customer Service training prior to clinical site

rotations. This provides the students with a basic understanding of network values and policy and procedures. Additionally, externs complete a clinical competency skill assessment and established mentorship from the start of the program. Students are scheduled with a trained MA Fellowship Preceptor during the scheduled site rotation. MA Fellowship Preceptors are CMAs, LPNs or RNs working in the back-office role that have completed CHNw preceptor training. This provides each student with one on one support from an experienced staff member at their assigned clinic.

In addition to reaping the benefits that a well-rounded externship offers; the program allows students to measure up their interest with potential positions within CHNw. Many students are offered a position within their externship sites if a position is available. Since MA Fellowship students are already in the network, they are internal transfers from fellowship student to MA's if they accept a position. Practice managers that host students measure clinical competence while the student is completing their extern hours at their site. This is a great way for both the practice manager and the student to feel more comfortable with the potential job offer. If the host site does not have an open position, the students are provided with full support from MA Fellowship Program Supervisor and CHNw MA Recruiter to assist the student to find a position of interest within the network. CHNw does not require MA Fellowship students to sign a contract to work for the network if they participate in the program. Community wants their MA Fellowship graduates to make the decision to stay within the network because our positions fit their needs without feeling forced to do so. Completing the MA Fellowship Program comes with many benefits such as receiving a one-year credit on base pay instead of new graduate pay, being considered first for open positions, and having a shorter orientation.

2020 Summary: APP and Nursing Student Participation

In 2020, Community Health Network participated in on-the-job education and shadowing for APP and nursing students from 24 different universities throughout the country.

They include: Ball State University, Bethel University, Bradley University, Butler University, Chamberlain School of Nursing, Eastern Kentucky University, Indiana State University, Indiana University – Kokomo, Indiana Wesleyan University, IUPUI, Loyola University – New Orleans, Marian University, Maryville University, Ohio State University, Olivet Nazarene University, Pacific University, Purdue Global, Purdue University, University of Cincinnati, University of Evansville, University of Indianapolis, University of Saint Francis, University of Southern Indiana, and Walden University.

2020 Data:

Number of APP Students	536
Undergraduate Nursing Students	2,305
Graduate (Non-NP) Nursing Students	11
Total Students Managed by Nursing Academic Development	2,852
Observations/Shadows*	0

*On March 16, we closed to students due to COVID for the remainder of the year. Prior to that date, we were in flu restrictions, so no observations at that time either.

2020 Rehab student Placement Numbers

Total Rehab Student Placements: **139**

PT Student Full-Time Placements	74
Chatham Univ	2
Evansville Univ	5

Indiana State Univ.	1
IUPUI	24
St. Louis Univ.	1
South College	1
Trine Univ.	2
UINDY	36
Washington Univ.	2

PTA Student Full-Time Placements	1
Evansville	1

OT Student Full-Time Placements	29
IUPUI	9
UINDY	20

OT Student Part-Time Placement (Level I) 1-3 wks	31
Indiana Wesleyan	3
IUPUI	3
UINDY	25

SLP Student Full-Time Placements	4
Ball State Univ.	1
Rush Univ.	1
St. Mary's Univ.	2

Covid Cancellations:

26 full-time PT students

16 full-time PTA students

9 full-time OT students

5 full-time SLP students

No Observation students in 2020 due to Flu restrictions and Covid-19

2020 Placement Data

- Medical Students: **342 total** (one-month rotations from these schools):

School Name	Number of Students
Marian	302
IUSM	16
Scholl	5
Kent State	7
DMU	8
Midwestern U	4

- Due to Covid-19 we did not have student observers during 2020.
- Visiting Residents: **21** external residents/fellows from Indiana University & Ascension St. Vincent

Health needs not identified as a priority fall into one of three categories:

- Beyond the scope and capacity of CHNw services
- Needs further intervention, but no plans to expand community benefit services at this time
- Rely on community partners to lead efforts with expertise in these areas with CHNw in a supporting role

The significant needs of the 1) social determinants of health, 2) maternal and child health services, and 3) senior services are addressed in and align with the significant needs that CHNw is addressing in access to care, mental health/substance abuse, tobacco use, and food insecurity/obesity. For sexually transmitted diseases, diabetes, and other chronic disease management, CHNw will continue its course of action in addressing these diseases.

CHNw's community benefit team regularly monitors and keeps leadership updated by reporting on the progress towards meeting the Implementation Strategy (IS) objectives and providing an annual report to the executive leadership and board governance. Additional progress will be reported annually through the hospital's IRS Form 990 Schedule H filing and other reporting sources associated with strategic partners and community coalitions.

Below CHNw has listed existing health care facilities and resources within the community that are available to respond to the health needs of the community (Line 3c).

EAST REGION

TRANSPORTATION			
Name	City	Zip Code	Service
Elton H. Geshwiler Senior Center	Beech Grove	46107	Senior Ride Program
Alternatives - Greenfield Outreach Office	Greenfield	46140	Transportation For Endangered People
Hancock County Senior Services	Greenfield	46140	Senior Ride Program
Hancock County Senior Services	Greenfield	46140	Transportation For Disabled

FOOD PANTRIES			
Name	City	Zip Code	Service
Beech Grove Farmers Market	Indianapolis	46107	Farmers Market
Brightwood Community Center	Indianapolis	46218	Food Pantry
Keenan-Stahl Boys And Girls Club	Indianapolis	46203	Food Pantry
Community Outreach Ministry Eastside (Come)	Indianapolis	46229	Food Pantry
Cornerstone Family Worship Center	Indianapolis	46219	Food Pantry
Cross Of Grace Lutheran Church	New Palestine	46163	Food Pantry
Cumberland Farmers Market	Indianapolis	46229	Farmers Market
Eastern Star Care Center	Indianapolis	46218	Food Pantry
Edna Martin Christian Center	Indianapolis	46218	Food Pantry
Emmaus Lutheran Church Food Pantry	Indianapolis	46203	Food Pantry
Farmers Market At The Fairgrounds	Greenfield	46140	Farmers Market
First Church of The Nazarene	Indianapolis	46229	Food Pantry
First Free Methodist Church	Indianapolis	46201	Food Pantry
Fletcher Place Community Center	Indianapolis	46203	Food Pantry
Galilee Missionary Baptist Church	Indianapolis	46218	Food Pantry
Garfield Park Baptist Church	Indianapolis	46203	Food Pantry
Garfield Park Farmers Market	Indianapolis	46203	Farmers Market
God's Bounty Food Pantry	Indianapolis	46239	Food Pantry
Greater One Way Apostolic Church	Indianapolis	46218	Food Pantry
Hancock County Food Pantry	Greenfield	46140	Food Pantry
Hope and Help Center	Indianapolis	46201	Food Pantry
Irvington Churches Advocacy Network (ICAN) At Downey Avenue Christian Church	Indianapolis	46219	Food Pantry
Irvington Farmers Market	Indianapolis	46219	Farmers Market
Jesus Inside Prison Ministry	Indianapolis	46203	Food Pantry
John Boner Neighborhood Centers	Indianapolis	46201	Food Pantry
Linwood Christian Church	Indianapolis	46201	Food Pantry
Love In The Name Of Christ (Love Inc) Of Greater Hancock County	Greenfield	46140	Food Pantry
Miracles And Blessings	Indianapolis	46218	Food Pantry
Mount Nebo Missionary Baptist Church	Indianapolis	46218	Food Pantry
New Direction Church	Indianapolis	46218	Food Pantry
New Vision Ministries, Inc.	Indianapolis	46218	Food Pantry

FOOD PANTRIES			
Name	City	Zip Code	Service
New Vision Missionary Baptist Church	Indianapolis	46203	Food Pantry
Officer David S. Moore Food Pantry	Indianapolis	46203	Food Pantry
Old Bethel United Methodist Church	Indianapolis	46219	Food Pantry
Salvation Army Fountain Square Corps	Indianapolis	46203	Food Pantry
Servant's Heart Of Indy	Indianapolis	46203	Food Pantry
Shepherd Community Center	Indianapolis	46201	Food Pantry

Society Of Saint Vincent De Paul - Indianapolis	Indianapolis	46218	Food Pantry
Southeastern Christian Fellowship Church	Indianapolis	46203	Food Pantry
Tuxedo Park Baptist Church	Indianapolis	46201	Food Pantry
Westminster Neighborhood Services	Indianapolis	46201	Food Pantry
Zion Hill Missionary Baptist Church	Indianapolis	46218	Food Pantry
JOB TRAINING			
Name	City	Zip Code	Service
Resurrection Community Church	Indianapolis	46218	Job readiness and training programs
Center for Working Families	Indianapolis	10 different locations	Job readiness and training programs
IMCPL East 38 th Street Branch and Northeast Corridor Quality of Life Plan	Indianapolis		Job Fair and job/skills training program
Hancock County Division of Family Resources	Greenfield	46140	Welfare Recipient Employment Programs
John Boner Neighborhood Centers	Indianapolis	46201	Ex-Offender Employment Programs
John Boner Neighborhood Centers	Indianapolis	46201	Pre-Job Guidance
John Boner Neighborhood Centers	Indianapolis	46201	Career Counseling/Development
John Boner Neighborhood Centers	Indianapolis	46201	Job Search/Placement
Southeast Community Services	Indianapolis	46203	Pre-Job Guidance
Garfield Park Branch Library	Indianapolis	46203	Pre-Job Guidance
Public Advocates in Community Re-Entry (PACE)	Indianapolis	46218	Ex-Offender Employment Programs
Brightwood Branch Library	Indianapolis	46218	Pre-Job Guidance
Public Advocates In Community Re-Entry (PACE)	Indianapolis	46218	Ex-Offender Employment Programs
East 38th Street Branch Library	Indianapolis	46218	Pre-Job Guidance
Edna Martin Christian Center	Indianapolis	46218	Pre-Job Guidance
Community Health Network	Indianapolis	46219	Job Training
Marion County Division of Family Resources – East	Indianapolis	46219	Welfare Recipient Employment Programs

JOB TRAINING			
Name	City	Zip Code	Service
Warren Branch Library	Indianapolis	46229	Pre-Job Guidance
Walker Career Center	Indianapolis	46229	Job Training
YOUTH MENTORING			
Name	City	Zip Code	Service
*Girls, Inc.	Indianapolis	46208	Mentoring program for young women/girls
*Ransburg YMCA, Men to Men program	Indianapolis	46219	Mentoring program for young men/boys
*Community Alliance for the Far Eastside (CAFÉ)	Indianapolis	46226	Internship program for youth, taught a skill and earn \$100 a week
Purdue Extension - Hancock County	Greenfield	46140	Enrichment Programs

Boys And Girls Club of Hancock County	Greenfield	46140	Enrichment Programs
Shepherd Community Center	Indianapolis	46201	Enrichment Programs
Westminster Neighborhood Services	Indianapolis	46201	Enrichment Programs
Lilly Boys and Girls Club	Indianapolis	46203	Enrichment Programs
Keenan-Stahl Boys and Girls Club	Indianapolis	46203	Enrichment Programs
Salvation Army Fountain Square Corps	Indianapolis	46203	Enrichment Programs
Salvation Army Fountain Square Corps	Indianapolis	46203	Enrichment Programs
Wheeler-Dowe Boys and Girls Club	Indianapolis	46218	Enrichment Programs
Brightwood Community Center	Indianapolis	46218	Enrichment Programs
Young Men, Inc. (YMI) Youth Ministry	Indianapolis	46218	Enrichment Programs
PARENTING EDUCATION AND SUPPORT			
Name	City	Zip Code	Service
*Sister to Sister			Provides education and support for single mothers
*Shepard Center	Indianapolis	46201	Parenting program for women
*Nurse Family Partnership	Indianapolis	46202	Home visiting/parenting support program
*About Special Kids	Indianapolis	46250	Support for families with children living with a disability
*Healthy Marriage and Families Coalition	Indianapolis	46208	Encourages and supports healthy marriages and families
*Families First	Indianapolis	46204	Mental health counseling, education, crisis intervention, and other support
Brightwood Community Center	Indianapolis	46218	General Parenting Education
Capital City Family Education Services - Indianapolis	Indianapolis	46201	Parent Counseling
Families United for Support and Encouragement (FUSE)	Greenfield	46140	General Parenting Education
Healthnet Southeast Health and Dental Center	Indianapolis	46203	General Parenting Education
Legacy House	Indianapolis	46218	Child Abuse Counseling
The Villages - Hancock County Healthy Families Office	Greenfield	46140	General Parenting Education

NORTH REGION

TRANSPORTATION			
Name	City	ZIP Code	Service
CICOA Aging and In-Home Solutions	Indianapolis	46205	Senior Ride Program
*Janus, Hamilton County Express	Noblesville	46062	Transportation provider; partnership with Riverview Health to offer patient rides
*Prime Life Enrichment	Carmel	46032	Provide Senior Rides
Shepherd's Center of Hamilton County	Noblesville	46060	Senior Ride Program
FOOD PANTRIES			
Name	City	ZIP Code	Service
Angel Connection Food Pantry	McCordsville	46055	Food Pantry
Bethel Lutheran Church	Noblesville	46062	Food Pantry
Abundant Life	Indianapolis	46256	Farmers Market
Broad Ripple	Indianapolis	46220	Farmers Market

Broad Ripple Farmers Market - Bent Rail Brewery	Indianapolis	46220	Farmers Market
Broad Ripple United Methodist Church	Indianapolis	46220	Food Pantry
Lawrence Township Hunger Coalition	Indianapolis	46226	Food Pantry
Capitol City Seventh-Day Adventist Church - Food Pantry	Indianapolis	46205	Food Pantry
Carmel Friends Church	Carmel	46032	Food Pantry
Carmel United Methodist Church	Carmel	46032	Food Pantry
Delaware Township Trustee, Hamilton	Fishers	46038	Food Pantry
Deliverance Temple	Indianapolis	46226	Food Pantry
Divine Direction Christian Church	Indianapolis	46205	Food Pantry
Fall Creek Township Trustee, Hamilton	Fishers	46037	Food Pantry
First Baptist Church Of Indianapolis	Indianapolis	46240	Food Pantry
Fishers United Methodist Church	Fishers	46037	Food Pantry
Fishers Winter Farmers Market	Fishers	46038	Farmers Market
Fortville Christian Church	Fortville	46040	Food Pantry
Glendale Seventh-Day Adventist Church	Indianapolis	46220	Food Pantry
Glory Point	Indianapolis	46220	Food Pantry
God's Love Christian Church	Indianapolis	46226	Food Pantry
Grace Care Center	Noblesville	46062	Food Pantry
Green Township Trustee, Madison	Ingalls	46048	Food Pantry
Green Valley Church Of Christ	Noblesville	46060	Food Pantry
Hamilton Hills Church	Fishers	46038	Food Pantry
Hazel Dell Christian Church	Carmel	46033	Food Pantry
Life Restoration Church	Indianapolis	46280	Food Pantry
Loving Hands Food And Clothing Pantry	Noblesville	46060	Food Pantry
Main Street Food Pantry	Fortville	46040	Food Pantry
Market At Hague	Indianapolis	46256	Farmers Market
Masjid Al Mumineen	Indianapolis	46205	Food Pantry
McCordsville United Methodist Church	McCordsville	46055	Food Pantry
Merciful Help Center	Carmel	46032	Food Pantry
Mount Carmel Church	Indianapolis	46235	Food Pantry
New Revelations Christian Church	Indianapolis	46236	Food Pantry
Noblesville Society Of Saint Vincent De	Noblesville	46060	Food Pantry
Noblesville Township Trustee, Hamilton	Noblesville	46060	Food Pantry
Northside Baptist Church	Indianapolis	46220	Food Pantry

FOOD PANTRIES			
Name	City	ZIP Code	Service
Northwood Christian Church	Indianapolis	46205	Food Pantry
Nu Corinthian Baptist Church - Inner City Ministry, Sanctity Of Salvation	Indianapolis	46205	Food Pantry
Pendleton Community Public Library Read 'N' Feed At Pendleton First	Pendleton	46064	Food Pantry
Pendleton Community Public Library Read 'N' Feed At South Madison	Ingalls	46048	Food Pantry
Real Community Church Of God	Ingalls	46048	Food Pantry
Saint Louis De Montfort	Fishers	46038	Food Pantry
Second Chance Restoration Temple	Indianapolis	46220	Food Pantry
Sharing Place	Indianapolis	46236	Food Pantry
Shiloh Missionary Baptist Church	Indianapolis	46226	Food Pantry
Third Phase	Noblesville	46060	Food Pantry
Trinity Christian Methodist Episcopal	Indianapolis	46205	Food Pantry
Turning Point Family Worship Center - Food And Clothing Pantry	Indianapolis	46226	Food Pantry

Walk By Faith Christian Ministries	Indianapolis	46226	Food Pantry
White River Christian Church - Food	Noblesville	46060	Food Pantry
Zion Tabernacle Apostolic Faith Church	Indianapolis	46226	Food Pantry
JOB TRAINING			
Name	City	ZIP Code	Service
*Washington Township Schools and IMCPL (Library)	Indianapolis		GED program focused on preparing individuals to enter workforce and/or go on to higher education
IMCPL East 38th Street Branch and Northeast Corridor Quality of Life Plan	Indianapolis	46218	Job Fair and job/skills training program
Brightwood Branch Library	Indianapolis	46218	Pre-Job Guidance
Public Advocates in Community Re-Entry (PACE)	Indianapolis	46218	Ex-Offender Employment Programs
East 38th Street Branch Library	Indianapolis	46218	Pre-Job Guidance
Edna Martin Christian Center	Indianapolis	46218	Pre-Job Guidance
Community Health Network	Indianapolis	46219	Job Training
Marion County Division of Family Resources - East	Indianapolis	46219	Welfare Recipient Employment Programs
Warren Branch Library	Indianapolis	46229	Pre-Job Guidance
Walker Career Center	Indianapolis	46229	Job Training
Prevail	Noblesville	46060	Pre-Job Guidance
Prevail	Noblesville	46060	Career Counseling/Development
Hamilton County Division Of Family	Noblesville	46060	Welfare Recipient Employment Programs
College Avenue Branch Library	Indianapolis	46205	Pre-Job Guidance
Vocational Rehabilitation Services - Areas 13 and 14	Indianapolis	46220	Vocational Assessment
Vocational Rehabilitation Services - Areas 13 and 14	Indianapolis	46220	Vocational Rehabilitation
Marion County Division of Family Resources - North	Indianapolis	46220	Welfare Recipient Employment Programs
J. Everett Light Career Center	Indianapolis	46240	Job Training
YOUTH MENTORING			
Name	City	ZIP Code	Service
Boys and Girls Club of Noblesville	Noblesville	46060	Enrichment Programs
Purdue Extension - Hamilton County	Noblesville	46060	Enrichment Programs
Purdue Extension - Marion County	Indianapolis	46205	Enrichment Programs
Turning Point Family Worship Center	Indianapolis	46226	Enrichment Programs
Finish Line Boy and Girls Club	Indianapolis	46226	Enrichment Programs
La Plaza	Indianapolis	46226	Enrichment Programs
Boy Scouts of America, Crossroads of America Council	Indianapolis	46256	Enrichment Programs
Boy Scouts of America, Crossroads of America Council	Indianapolis	46256	Enrichment Programs
*Hamilton County Youth Assistance Program	Carmel, Fishers, Hamilton Heights, Noblesville, Sheridan, Westfield		Referral services for mental health counseling and support, food/clothing/financial assistance, tutoring, mentoring programs
PARENTING EDUCATION AND SUPPORT			
Name	City	ZIP Code	Service
Center for Psychological Development	Noblesville	46060	Parent Counseling
Children's Bureau - Noblesville	Noblesville	46060	General Parenting Education

Healthy Families, Marion County Health Department - Marion 4	Indianapolis	46205	General Parenting Education
Indianapolis Healthy Start	Indianapolis	46205	General Parenting Education
Reach for Youth - Center Township Office	Indianapolis	46205	Parent Counseling
The Villages - Hamilton County Healthy Families Office	Noblesville	46060	General Parenting Education

SOUTH REGION

TRANSPORTATION			
Name	City	ZIP Code	Service
Gateway Services of Johnson County	Franklin	46131	Transportation For Disabled
Johnson County Senior Services	Franklin	46131	Senior Ride Program
Johnson County Senior Services	Franklin	46131	Transportation For Disabled
Mooreville Senior Citizens Center	Mooreville	46158	Senior Ride Program
Morgan County Connect	Martinsville	46151	Senior Ride Program
Morgan County Connect	Martinsville	46151	Transportation For Disabled
FOOD PANTRIES			
Name	City	ZIP Code	Service
Center Grove Alternative Academy Care	Greenwood	46143	Food Pantry
Christ United Methodist Church	Indianapolis	46227	Food Pantry
Church Of Acts	Indianapolis	46237	Food Pantry
Churches In Mission	Mooreville	46158	Food Pantry
Churches In Mission - Martinsville	Martinsville	46151	Food Pantry
Decatur Township Farmers Market	Indianapolis	46221	Farmers Market
Faith United Church Of Christ	Indianapolis	46237	Food Pantry
Goodwin Community Center	Indianapolis	46221	Food Pantry
Hunger Inc.	Indianapolis	46227	Food Pantry
Interchurch Food Pantry Of Johnson	Franklin	46131	Food Pantry
Johnson County Senior Services	Franklin	46131	Food Pantry
Lirios De Los Valles	Indianapolis	46221	Food Pantry
Martinsville First Church Of The Nazarene	Martinsville	46151	Food Pantry
Mary Rigg Neighborhood Center	Indianapolis	46221	Food Pantry
Mooreville Senior Citizens Center	Mooreville	46158	Food Pantry
Morgantown Food Pantry	Morgantown	46160	Food Pantry
Mount Pleasant Christian Church	Greenwood	46142	Food Pantry
One Body Ministries Pantry	Indianapolis	46227	Food Pantry
Red Barn	Martinsville	46151	Food Pantry
Refuge, The	Greenwood	46143	Food Pantry
Saint Timothy Episcopal Church	Indianapolis	46227	Food Pantry
Saint Vincent De Paul Society, Johnson	Greenwood	46143	Food Pantry
Saints Francis And Clare	Greenwood	46143	Food Pantry
Salvation Army Johnson County	Greenwood	46142	Food Pantry
Shepherd Of The Hills Lutheran Church	Morgantown	46160	Food Pantry
Southport Farmers Market	Southport	46227	Farmers Market
Southside Farmers Market	Indianapolis	46227	Farmers Market
The Lord's Locker	Trafalgar	46181	Food Pantry
The Social Of Greenwood	Greenwood	46143	Food Pantry
Vineyard Community Church	Greenwood	46142	Food Pantry
JOB TRAINING			
Name	City	ZIP Code	Service
*Purdue Extension	Indianapolis	46205	Financial literacy

*Bridges out of Poverty	Indianapolis	46205	Job Skills, financial literacy, and other supportive programing
Johnson County Division of Family Resources	Franklin	46131	Welfare Recipient Employment Programs
Central Nine Career Center	Greenwood	46143	Job Training
Morgan County Division of Family Resources	Martinsville	46151	Welfare Recipient Employment Programs

JOB TRAINING			
Name	City	Zip Code	Service
Purdue Extension	Indianapolis	46205	Financial literacy
Bridges out of Poverty	Indianapolis	46205	Job Skills, financial literacy, and other supportive programing
Johnson County Division of Family Resources	Franklin	46131	Welfare Recipient Employment Programs
Central Nine Career Center	Greenwood	46143	Job Training
Morgan County Division of Family Resources	Martinsville	46151	Welfare Recipient Employment Programs
Hendricks County Division of Family Resources	Plainfield	46168	Welfare Recipient Employment Programs
Mary Rigg Neighborhood Center	Indianapolis	46221	Career Counseling/Development
Mary Rigg Neighborhood Center	Indianapolis	46221	Pre-Job Guidance
Mary Rigg Neighborhood Center	Indianapolis	46221	Job Search/Placement
Southport Branch Library	Indianapolis	46227	Pre-Job Guidance
Beacon Of Hope Crisis Center	Indianapolis	46227	Pre-Job Guidance
Marion County Division of Family Resources - South	Indianapolis	46227	Welfare Recipient Employment Programs
Franciscan Health Indianapolis	Indianapolis	46237	Job Training

YOUTH MENTORING			
Name	City	ZIP Code	Service
Purdue Extension - Johnson County	Franklin	46131	Enrichment Programs
Purdue Extension - Morgan County	Martinsville	46151	Enrichment Programs
Haven Youth Center, The	Martinsville	46151	Enrichment Programs
Boys and Girls Club of Morgan County	Mooresville	46158	Enrichment Programs
Girl Scouts of Central Indiana - Indianapolis Service Center	Indianapolis	46217	Enrichment Programs
Mary Rigg Neighborhood Center	Indianapolis	46221	Enrichment Programs
			After school and summer programming for Burmese youth
Hope for Tomorrow	Indianapolis	46227	
Baxter YMCA	Indianapolis	46227	Various youth programming
PARENTING EDUCATION AND SUPPORT			
Name	City	ZIP Code	Service
Parent Café	Indianapolis	46204	Parent education and support
Care Net Pregnancy Centers of Central Indiana	Mooresville	46158	General Parenting Education
Care Net Pregnancy Centers of Central Indiana	Whiteland	46184	General Parenting Education
Child Adult Resource Services (Cars) -	Mooresville	46158	General Parenting Education

Family Services and Prevention Programs - Johnson County	Greenwood	46142	General Parenting Education
Johnson Memorial Health - Assist	Franklin	46131	Parent Support Groups
Johnson Memorial Health - Assist	Franklin	46131	Child Abuse Counseling
Reach for Youth - Greenwood Office	Greenwood	46143	Parent Counseling
Southside Parents of Multiples	Indianapolis	46227	Parent Support Groups

ANDERSON REGION

TRANSPORTATION			
Name	City	Zip Code	Service
City of Anderson Transit System (CATS) - Terminal	Anderson	46016	Transportation For Disabled
City of Anderson Transit System (CATS) - Terminal	Anderson	46016	Transportation Passes
FOOD PANTRIES			
Name	City	Zip Code	Service
Lapel Community Food Pantry	Lapel	46051	Food Pantry
Carrie Mae Hyatt Westside Community Food Pantry	Anderson	46011	Food Pantry
East Lynn Christian Church	Anderson	46013	Food Pantry
Elwood Ministerial Association	Elwood	46036	Food Pantry
Fifth Street United Methodist Church	Anderson	46016	Food Pantry
Frankton Christian Church Food Pantry	Frankton	46044	Food Pantry
Operation Love Ministries	Anderson	46016	Food Pantry
Park Place Community Center	Anderson	46012	Food Pantry
Pete's Pantry	Alexandria	46001	Food Pantry
Saint John's Evangelical Lutheran Church	Anderson	46013	Food Pantry
Salvation Army Anderson	Anderson	46016	Food Pantry
Second Harvest	Anderson	46016	Food Pantry
Second Harvest Tailgate Pantry - Madison County	Anderson	46011	Food Pantry
JOB TRAINING			
Name	City	Zip Code	Service
*Anderson Impact Center	Anderson	46016	Education and job training to low and moderate income individuals
*The Christian Center	Anderson	46016	Educational programs for men in shelter
Operational Love Ministries	Anderson	46016	Financial education, job training programs
JobSource	Anderson	46015	Job Training
Madison Cnty. Div. Family Resources	Anderson	46016	Welfare Recipient Employment Programs
YOUTH MENTORING			
Name	City	Zip Code	Service
Alexandria Community Center	Alexandria	46001	Enrichment Programs
PARENTING EDUCATION AND SUPPORT			
Name	City	Zip Code	Service
Capital City Family Education Services – Anderson	Anderson	46013	Parent Counseling

First Choice for Women -Anderson And Madison County	Anderson	46011	General Parenting Education
Intersect	Anderson	46016	General Parenting Education

HOWARD REGION

TRANSPORTATION			
Name	City	ZIP Code	Service
Kokomo and Howard County Governmental Coordinating	Kokomo	46901	Transportation For Disabled
Kokomo and Howard County Governmental Coordinating	Kokomo	46901	Senior Ride Program
FOOD PANTRIES			
Name	City	ZIP Code	Service
Kokomo Downtown Farmers Market	Kokomo	46901	Farmers Market
United Way Of Howard County	Kokomo	46901	Food Pantry
Food Finders Food Bank - Mobile Food Pantry Sites (Tzion Temple)	Kokomo	46901	Food Pantry
Food Finders Food Bank - Mobile Food Pantry Sites (Wayman Chapel African Methodist Episcopal Church)	Kokomo	46901	Food Pantry
Hillsdale United Methodist Church	Kokomo	46901	Food Pantry
Saint Vincent De Paul Of Howard County	Kokomo	46901	Food Pantry
Kokomo Rescue Mission	Kokomo	46901	Food Pantry
Kokomo Urban Outreach - Carver Community Center	Kokomo	46901	Food Pantry
New Life Church	Kokomo	46901	Food Pantry
Tzion Church	Kokomo	46901	Food Pantry
Wayman Chapel African Methodist Episcopal Church	Kokomo	46901	Food Pantry
Woodland Church Of God - Samaritan	Kokomo	46901	Food Pantry
Food Finders Mobile Pantry - Uaw Local	Kokomo	46902	Food Pantry
Food Finders Whistle Stop Pantry - Woodland Church Of God	Kokomo	46902	Food Pantry
Grace Community Foursquare Church	Kokomo	46902	Food Pantry
Kokomo Urban Outreach - Kokomo	Kokomo	46902	Food Pantry
New Life Church	Kokomo	46901	Food Pantry
Tzion Church	Kokomo	46901	Food Pantry
Wayman Chapel African Methodist Episcopal Church	Kokomo	46901	Food Pantry
Woodland Church Of God - Samaritan	Kokomo	46901	Food Pantry
Food Finders Mobile Pantry - Uaw Local	Kokomo	46902	Food Pantry
Food Finders Whistle Stop Pantry - Woodland Church Of God	Kokomo	46902	Food Pantry
Grace Community Foursquare Church	Kokomo	46902	Food Pantry
Kokomo Urban Outreach - Kokomo	Kokomo	46902	Food Pantry
Kokomo Urban Outreach - Kokomo Urban Outreach	Kokomo	46902	Food Pantry

Food Finders Whistle Stop Pantry - Hands Of Grace Storehouse	Kokomo	46902	Food Pantry
Food Finders Whistle Stop Pantry - New Hope Church	Kokomo	46902	Food Pantry
Crossroads Community Church	Kokomo	46902	Food Pantry
Kokomo Urban Outreach - Pine Valley Community Room	Kokomo	46902	Food Pantry
New Hope Church	Kokomo	46902	Food Pantry
Saint Luke's United Methodist Church	Kokomo	46902	Food Pantry
Salvation Army Howard County	Kokomo	46902	Food Pantry
Jerome Christian Church	Greentown	46936	Food Pantry
Greentown Wesleyan Church	Greentown	46936	Food Pantry
Russiaville Community Food Pantry	Russiaville	46979	Food Pantry
JOB TRAINING			
Name	City	ZIP Code	Service
*Kokomo Rescue	Kokomo	46901	Life Skills Programs
*Aiming for Success	Kokomo	46901	Resume building, interviewing skills, assistance with job applications
*Advantage Home			Life Skills
*YMCA	Kokomo	46901	Financial management
Gilead House	Kokomo	46901	Career Counseling/Development
United Way of Howard County	Kokomo	46901	Job Search/Placement
Gilead House	Kokomo	46901	Job Search/Placement
Gilead House	Kokomo	46901	Pre-Job Guidance
Bureau of Rehabilitation Services, Indiana Division of Disability and	Kokomo	46902	Vocational Assessment
Bureau of Rehabilitation Services, Indiana Division of Disability and	Kokomo	46902	Vocational Rehabilitation
YOUTH MENTORING			
Name	City	ZIP Code	Service
Carver Community Center	Kokomo	46901	Enrichment Programs
Girl Scouts of Central Indiana	Kokomo	46901	Enrichment Programs
PARENTING EDUCATION AND SUPPORT			
Name	City	ZIP Code	Service
*Healthy Families	Kokomo	46901	Education, prevention, and crisis intervention programs to promote healthy families

Part VI Supplemental Information

Line 1, Part II Community Building Activities

1. "Physical improvements and housing": – Nothing to report
2. "Economic development":

- In 2011, CHNw created the Serve360° as a program to open opportunities for Community caregivers to live out the Network’s mission through volunteerism. Since then, Serve360° has continued to grow and its volunteers have continued to make lasting impacts on the communities they support every year. From volunteering with cancer patients at Little Red Door to reading with kids after school through United Ways’ ReadUP program, Serve360’s purpose is to give back to the people and neighborhoods that gave birth to the network and continue to support it. In 2020, 782 of CHNw’s caregivers donated 2,929 volunteer hours to nearly 23 local nonprofits in Central Indiana.
- CHNw hospitals participated in their local Chambers of Commerce and United Ways, such as the Greater Economic Development Administration of Howard County, Aspire Economic Development + Chamber Alliance in Johnson County, and OneZone in Hamilton County to leverage community development opportunities and provide support for entrepreneurs, small businesses and large corporations. These groups focus on community development plans to enhance the quality of life, infrastructure and services for their communities.

3. “Community Support”

- Critical Incident Stress Management (CISM) is a comprehensive, integrated, strategic, and multimodal approach to crisis intervention and emotional support. CHNw’s CISM team has provided training to hundreds of mental health and peer responders in Central Indiana and specifically to the Fishers Police Department.
- CHNw is the coordinating leader of Indiana’s District 5 Resilience and Emotional Support Team. CHNw has been the coordinating leader of Indiana’s District 5 Team. The team is part of the emergency management and response functions of the Indiana Department of Homeland Security’s 10 Indiana districts and takes direction from the Indiana Division of Mental Health and Addiction. Behavioral health agencies, organizations, along with a volunteer force of mental health and peer support professionals are at the ready to provide crisis intervention and psychological first aid.

4. “Environmental improvements” – Nothing to report.

5. “Leadership development and training for community”

- The Crisis Intervention Training (CIT) program is a partnership between law enforcement, the National Alliance on Mental Illness and mental health professionals. Although the team/partnership concept is meant to be facilitated year-round, one of the highlights of the team is the 40-hour week-long training. CHNw provides the training to law enforcement and other First Responder professionals on a wide variety of issues regarding mental illness, substance use disorders, de-escalation techniques, communication skills, learning about involuntary treatment options, and community resources available for citizens in crisis. One of the main goals of the training is, when appropriate, to direct individuals in crisis toward Behavioral Health treatment rather than to the criminal justice system. The training advocates for both responder and citizen safety during a crisis.
- QPR Training – QPR stands for Question, Persuade, and Refer – three steps anyone can learn to help save a life from suicide. CHNw provided training to the community on how to recognize the warning signs of a suicide crisis and how to question, persuade, and refer someone to help.

6. “Coalition building”

- Convened by Community Hospital East, the Indianapolis East Redevelopment Committee (IERC) serves as a collaborative platform for addressing quality of life issues on the Eastside of Indianapolis. Area partners— Community Hospital East, Warren Township Schools, Raytheon, Finish Line, Caito Foods, Indy Chamber, Marriott East and Far Eastside Neighborhood Association found a common interest: revitalization on the Eastside of Indy. The IERC continues to expand the reach and grow the numbers of businesses and organizations in the community that are participating. The IERC meets a few times a year and consists of the following committees that help facilitate community engagement and economic discussions at those meetings on economic development, safety, beautification, communications, quality of life, and transforming urban neighborhoods.
- Empower Johnson County is a coalition comprised of members, like CHNw, who live/work in Johnson County, Indiana and want to make it a safer and healthier community by providing substance free youth activities and outreach/education/training events to parents and community members. The mission is to Empower the Johnson County Community to reduce and prevent youth substance abuse through advocacy, education, and enforcement.
- The Top 10 is a coalition in Central Indiana comprised of over 110 partners from multiple sectors and including health care providers, businesses, area non-profits, and academia, that work to decrease the burden of chronic disease by developing a culture of health in Central Indiana. The YMCA of Greater Indianapolis serves as the backbone organization for the Top 10 Coalition.

7. “Community health improvement advocacy”:

- Binford Redevelopment and Growth, Inc. (BRAG), founded in 2005 by a group of concerned neighbors, is a non- profit neighborhood organization located in the northeast corner of Indianapolis. In 2019 the City of Indianapolis Department of Metropolitan Development led a year-long planning process in partnership with an expert planning team to develop the Castleton Strategic Revitalization Plan, which positions the area for a new era of vitality as a center of living and playing. It is an opportunity to capture community input, establish goals, policies, and recommendations, have a large-scale area planning effort, inform future land use, have an economic development tool, and form a plan that can be implemented short, medium, and long term.
- Behavioral Health Advocacy- CHNw caregivers volunteer as members of Indiana’s Behavioral Health and Human Services Licensing Board, which, through monthly, public facing board meetings, oversees a composite board made up of four sections: Mental Health Counselors, Social Workers, Marriage and Family Therapist, and Addiction Counselors. One of the primary duties of the board is protect the citizens of Indiana from unqualified and/or unethical practitioners. The board works closely with the Attorney General’s office in overseeing disciplinary sanctions by those licensed by the board.

8. “Workforce development”

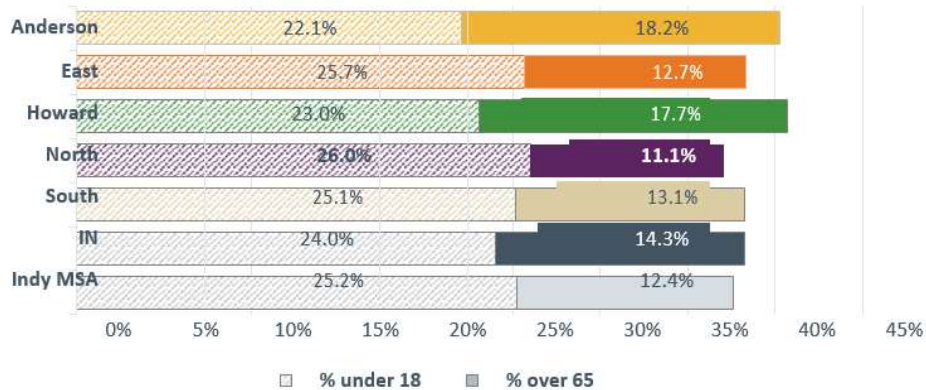
- CHNw hosts many hours each year on professional development/workshops and conferences and clinical education.

Part VI Supplemental Information

Community Information (line 4).

The CHNA contains extensive information on the description of the communities/regions that we serve. The description contains geographic information and demographics of the populations in each region.

Figure 2: Children and Seniors



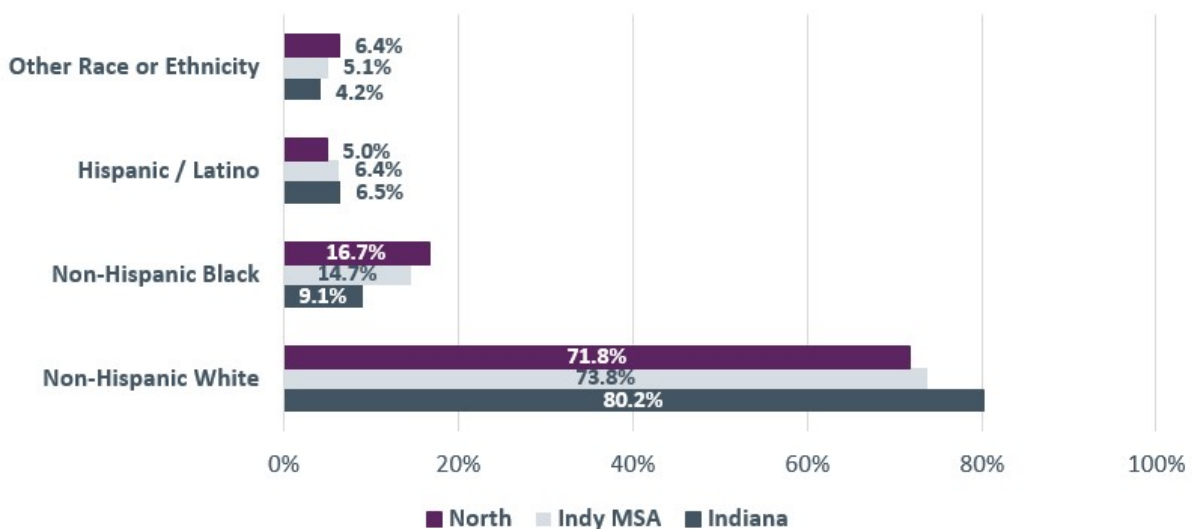
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Table 3. Median Age

	Anderson	East	Howard	North	South	Indy MSA	IN
Median Age	40.6	36.7	41.5	36.1	36.8	36.1	37.4

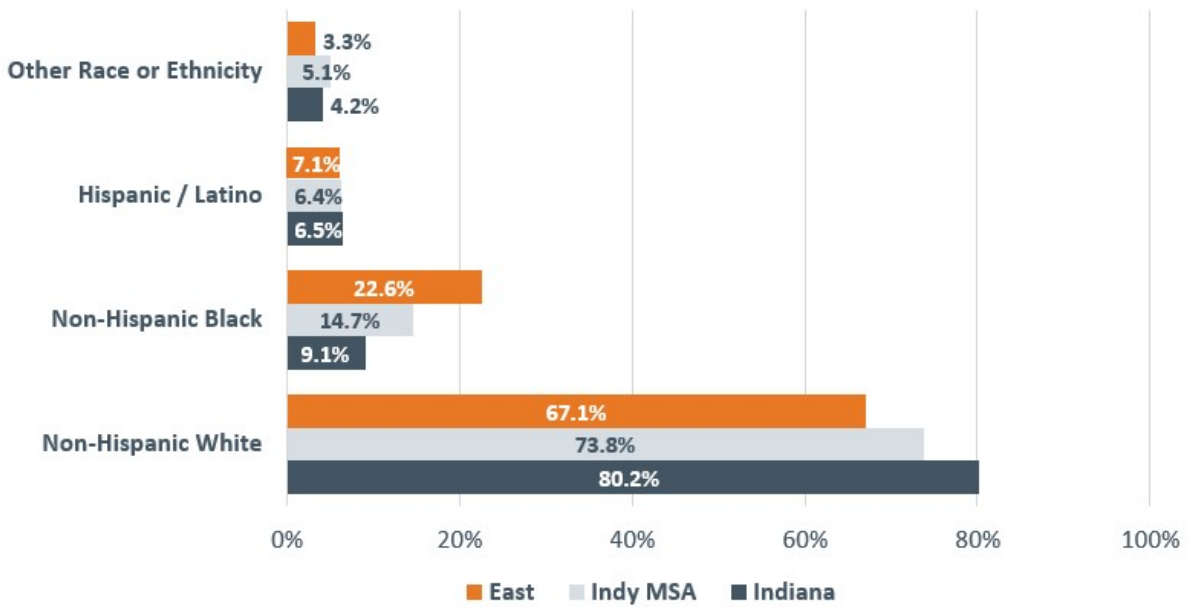
Source: US Census Bureau (American Community Survey 2012-2016 five-year Estimates)

Figure 4: Race and Ethnicity



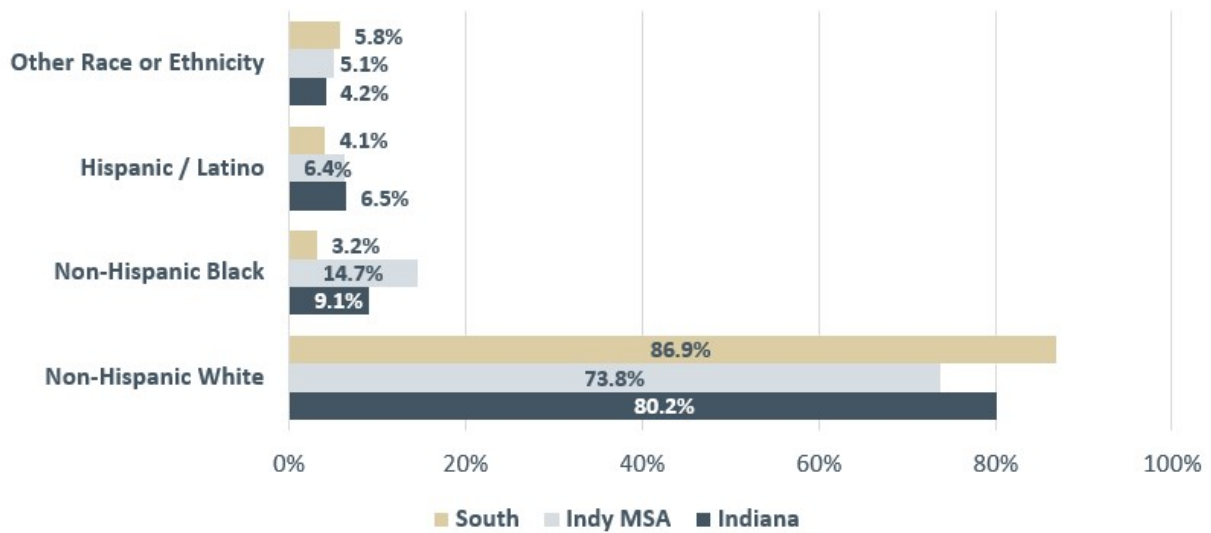
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 4: Race and Ethnicity



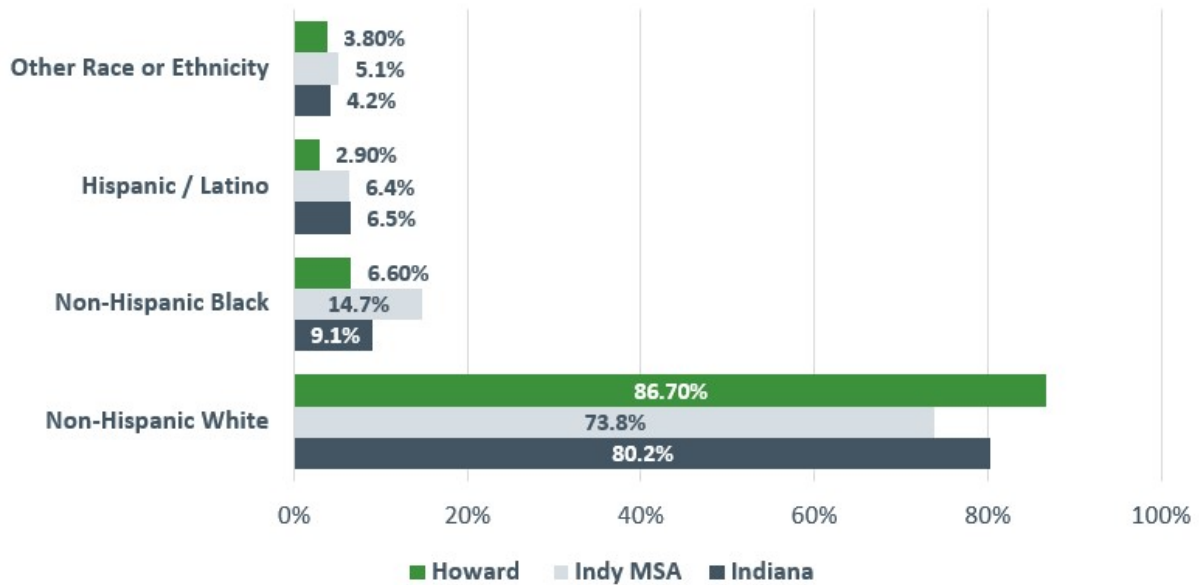
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 4: Race and Ethnicity



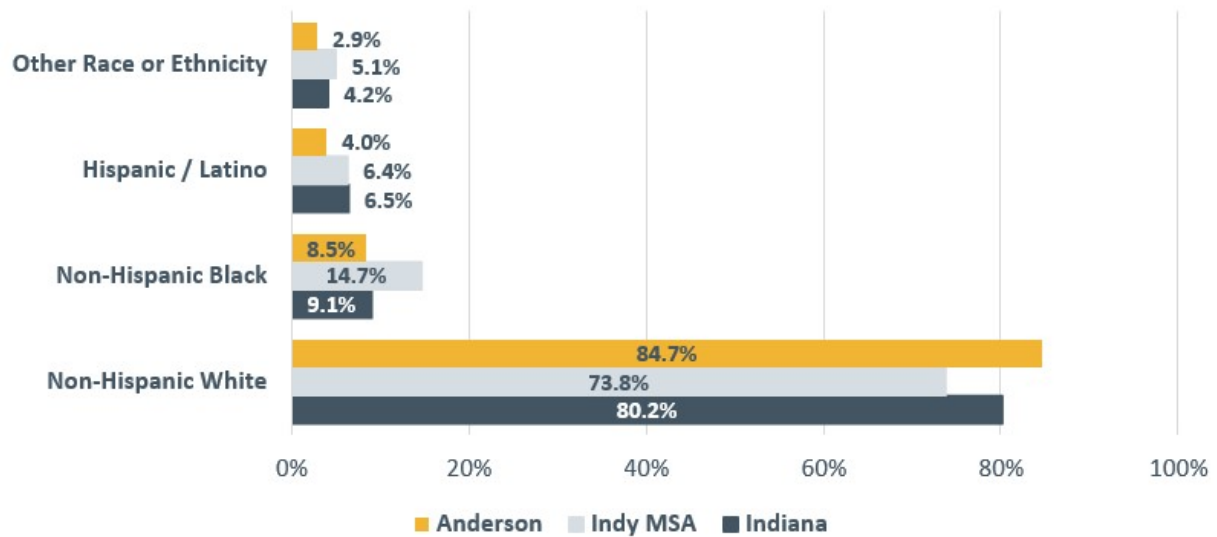
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 4: Race and Ethnicity



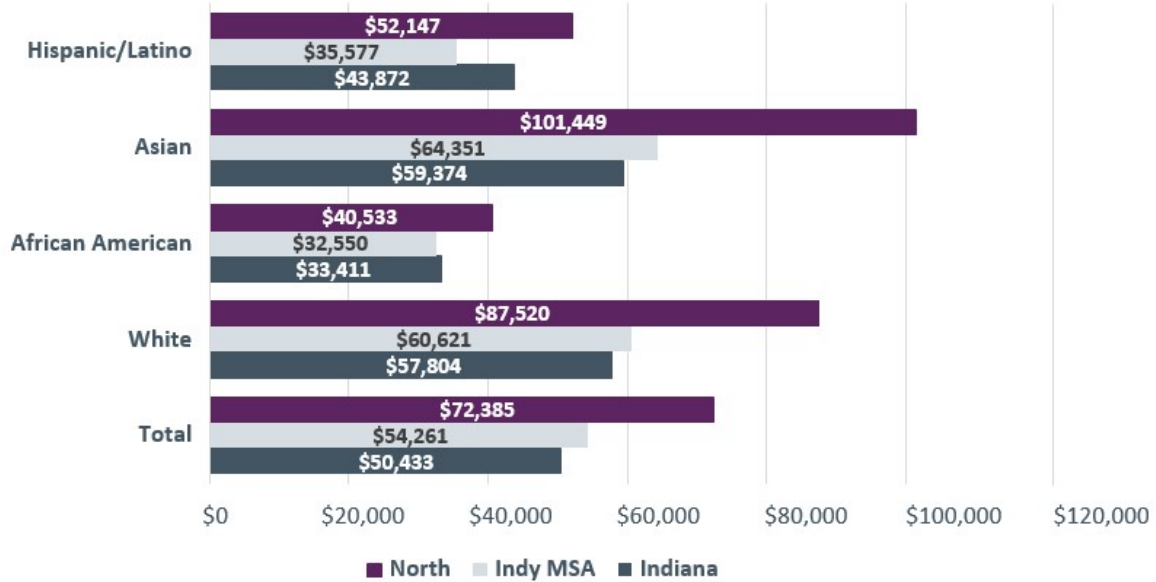
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 4: Race and Ethnicity



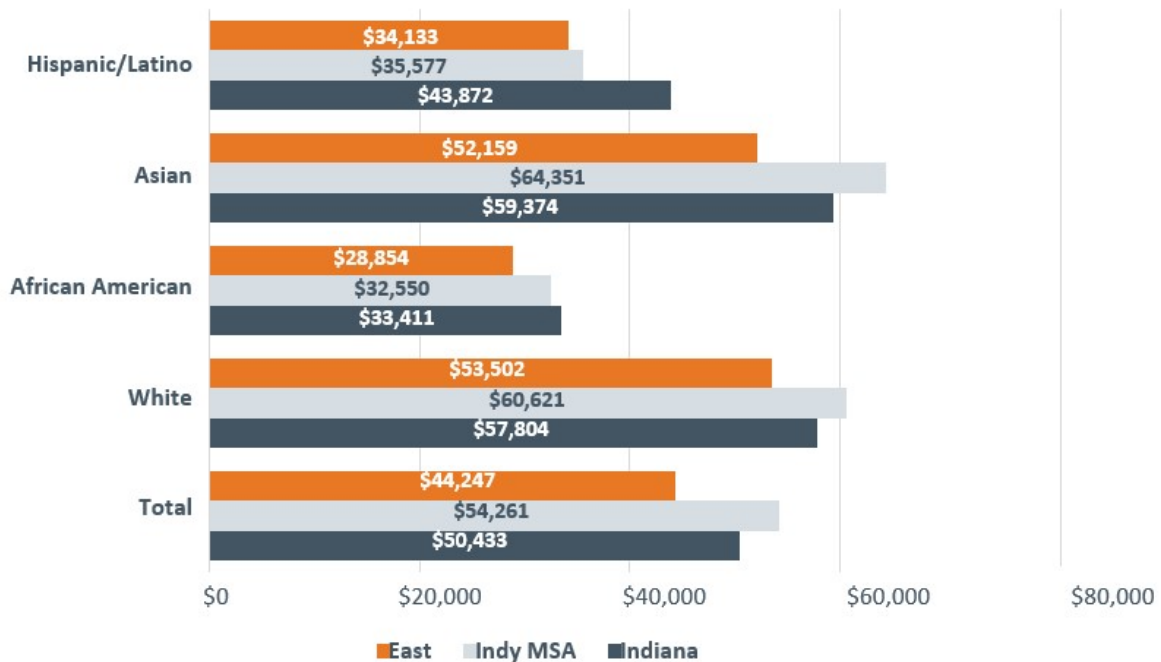
Source: US Census Bureau (American Community Survey 2012-2016 five-year Estimates)

Figure 5: Median Household Income by Race/Ethnicity



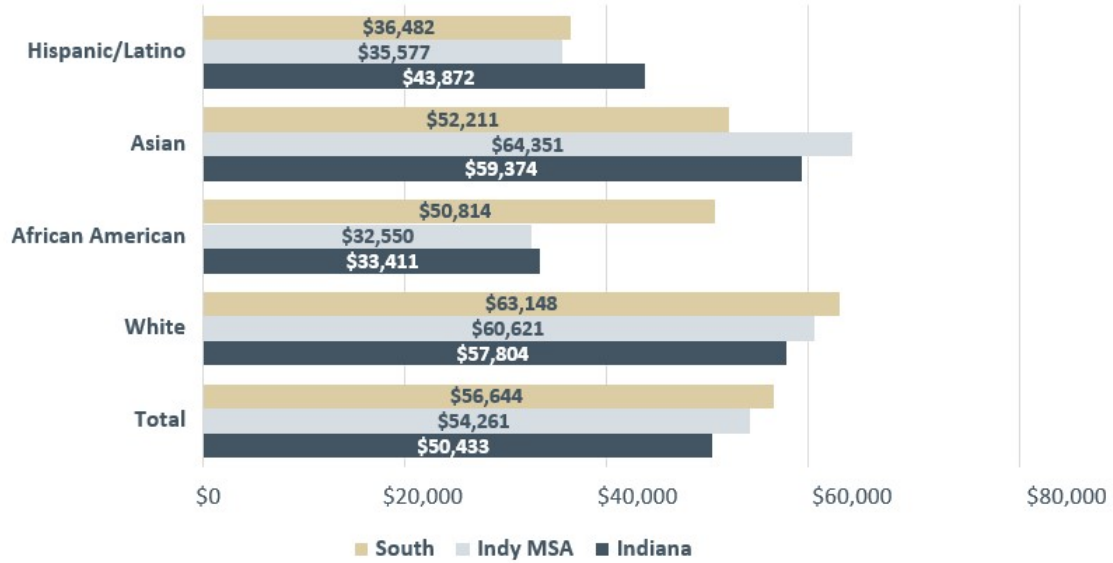
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 5: Median Household Income by Race/Ethnicity



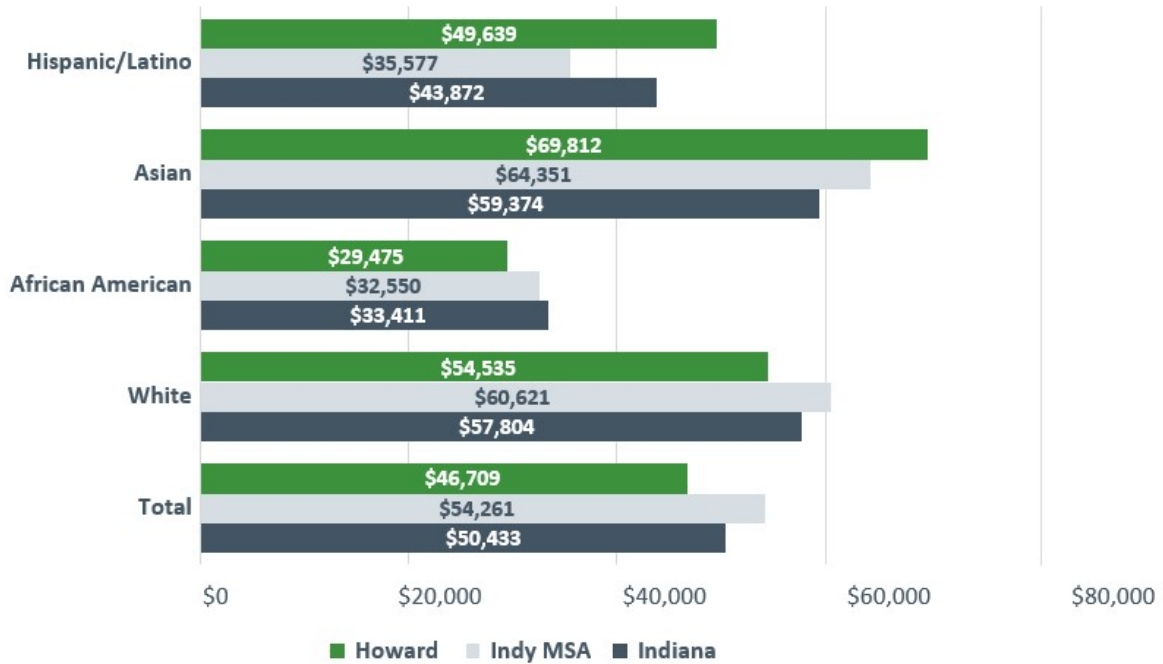
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 5: Median Household Income by Race/Ethnicity



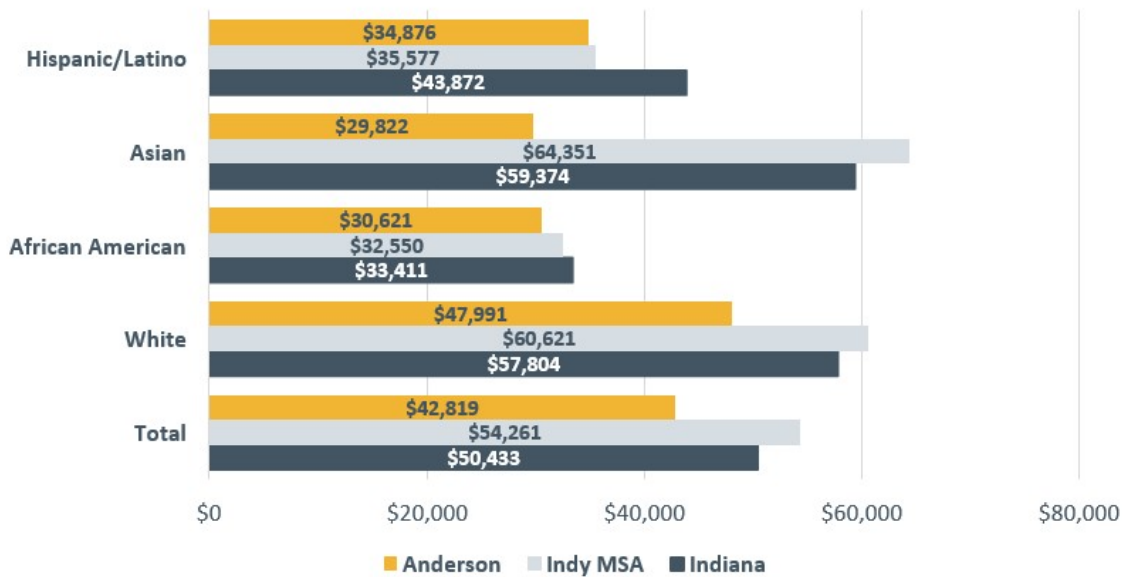
Source: Claritas via Community Health Network, US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 5: Median Household Income by Race/Ethnicity



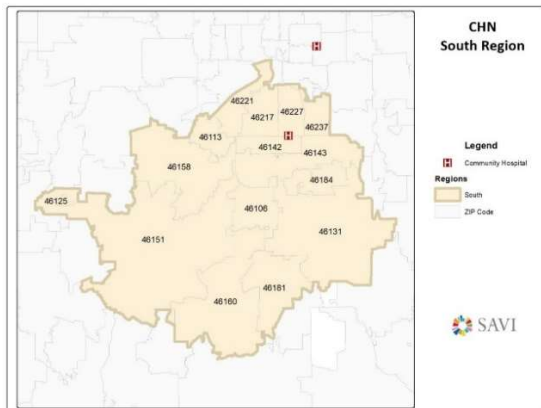
Source: US Census Bureau (American Community Survey 2012-2016 Five-year Estimates)

Figure 5: Median Household Income by Race/Ethnicity

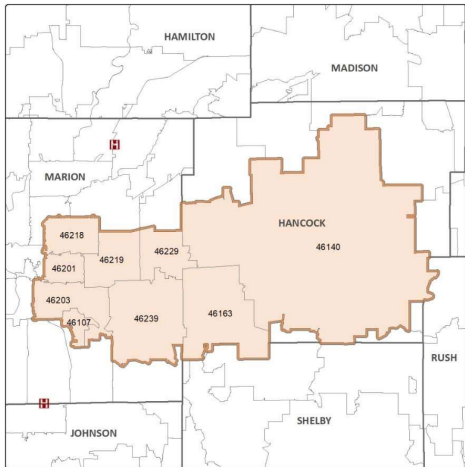


Source: Claritas via Community Health Network, US Census Bureau (American Community Survey 2012-2016 five-year Estimates)

CHNw defined the community served by Community Hospital South (the **South Region**) to include ZIP codes 46106, 46113, 46131, 46142, 46143, 46151, 46158, 46160, 46181, 46184, 46217, 46221, 46227, and 46237.



For purposes of this CHNA, CHNw defined the community served by Community Hospital East (the **East Region**) to include ZIP codes 46140, 46163, 46229, 46239, 46218, 46219, 46201, 46203, and 46107.

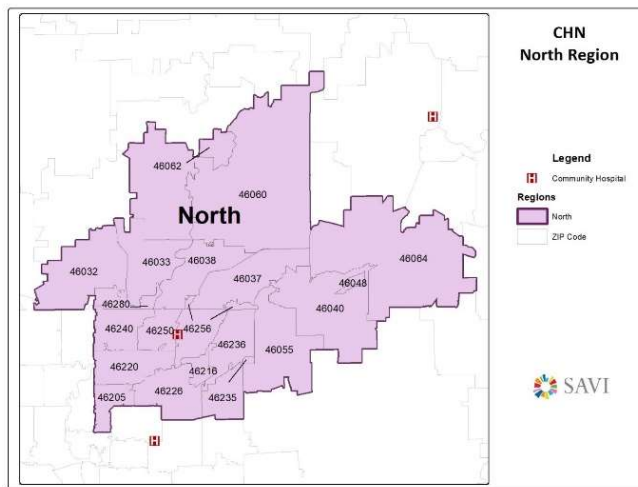


CHNw East

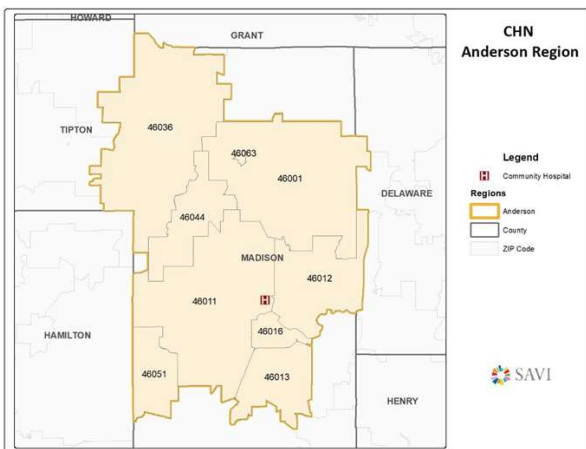
- Legend**
- Community Hospital
- CHNw Region**
- East
 - ZIP Code
 - County



For purposes of this CHNA, CHNw defined the community served by Community Hospital North (the **North Region**) to include ZIP codes 46032, 46033, 46037, 46038, 46040, 46048, 46055, 46060, 46062, 46064, 46205, 46216, 46220, 46226, 46235, 46236, 46240, 46250, and 46280.

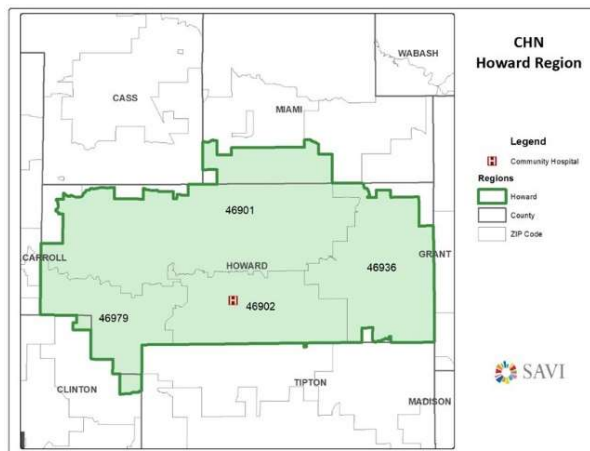


CHNw defined the community served by Community Hospital Anderson (the **Anderson Region**) to include ZIP codes 46001, 46011, 46012, 46013, 46036, 46044, 46051.



The Anderson Region includes significant portions of Madison County, Indiana.

For purposes of this CHNA, CHNw defined the community served by Community Howard Regional Health (the **Howard Region**) to include ZIP codes 46901, 46902, 46936, 46979.



A map of CHNw's services in the five regions: H-hospital, P-pavilion, S-surgery center, C-cancer center, M-urgent care, I-imaging, E-endoscopy, B-behavioral health, purple dot- physician's office